Program Planning & Evaluation Committee Meeting

February 17, 2022 at 5:00 p.m.

Zoom Link: https://fresnoeoc.zoom.us/j/84724083328
Meeting ID: 847 2408 3328
1-669-900-6833
PROGRAM PLANNING & EVALUATION COMMITTEE MEETING
AGENDA

FEBRUARY 17, 2022 AT 5:00 P.M.

1. CALL TO ORDER

2. ROLL CALL

3. APPROVAL OF NOVEMBER 9, 2021 MINUTES

   A. November 9, 2021 Program Planning and Evaluation Committee Meeting Minutes  Approve  4

4. HEAD START 0-5

   A. Program Update Report (PUR)  Approve  7

   B. Head Start Annual Report  Approve  17

   C. Child Guidance and Behavior Policy  Approve  32

5. SANCTUARY AND SUPPORT SERVICES

   A. Homeless Youth Emergency Services Pilot Program  Approve  35

   B. Basic Center Program  Approve  36

   C. Human Trafficking Victim Assistance Program  Ratify  37

   D. Commercially Sexually Exploited Children Application  Ratify  39

   E. Homekey Program  Information  40

6. SANCTUARY AND SUPPORT SERVICES - HEALTH SERVICES - FOOD SERVICES - TRANSIT SYSTEMS

   A. Healthy Harvest Program  Ratify  41

7. HEALTH SERVICES – AFRICAN AMERICAN COALITION

   A. COVID-19 Community Health Project 2.0  Ratify  43

8. AFRICAN AMERICAN COALITION

   A. Fresno HOPE – A Pathways Community Hub  Ratify  44

9. HEALTH SERVICES

   A. Promoting Optimal Health for Rural Youth  Accept  46

10. FRESNO GROWS BEST BABIES ZONE
A. Fresno Grows Best Babies Zone Project

11. TRAINING AND EMPLOYMENT SERVICES
   A. YouthBuild AmeriCorps
   B. American Rescue Plan Act Good Jobs Challenge
   C. Employer of Record Services Extension

12. ENERGY SERVICES - TRAINING AND
EMPLOYMENT SERVICES
   A. American Rescue Plan Act Statement of Interest

13. IMPACT AND DEVELOPMENT
   A. Grant Tracker

14. OTHER BUSINESS
   The next meeting is scheduled on Thursday, March 10, 2022.

15. PUBLIC COMMENTS
   (This portion of the meeting is reserved for persons wishing to address the Committee on items within jurisdiction but not on the agenda. Comments are limited to three minutes).

16. ADJOURNMENT
1. **CALL TO ORDER**
   Linda R. Hayes, called the meeting to order at 5:05 p.m.

2. **ROLL CALL**
   Roll was called and a quorum was established.

   **Committee Members:**
   - Linda R. Hayes
   - Amy Arambula
   - Brian King

   **Absent:**
   - Andrea Reyes
   - Catherine Robles

   **Staff:**
   - Karina Perez
   - Cesar Lucio
   - Jeff Davis
   - Annette Thornton
   - Chrystal Streets
   - Kelsey McVey
   - Elionora Vivanco
   - Rosa M. Pineda
   - Leah Stuck

3. **APPROVAL OF MINUTES**
   September 14, 2021 Program Planning and Evaluation Committee Meeting Minutes

   Public Comments: None heard.

   **Motion by:** Arambula  **Second by:** King
   **Ayes:** Arambula, King, Hayes.
   **Nays:** None

4. **SANCTUARY AND SUPPORT SERVICES**
   **A. FY 2021 Continuum of Care Competition**
   Chrystal Streets, Sanctuary Homeless Services Manager, provided an overview of seven grant applications for a total of $2,165,704 to the U.S. Department of Housing and Urban Development, in response to the FY 2021 CoC Program Competition, in partnership with the Fresno Madera Continuum of Care. Arambula inquired to identify the new projects listed on the applications. Streets identified the new projects.

   Public Comments: None heard.

   **Motion by:** Arambula  **Second by:** Hayes
   **Ayes:** Arambula, King, Hayes.
   **Nays:** None
5. **HEAD START 0-5**
   A. Program Update Report (PUR)
      Rosa M. Pineda, Head Start Director, presented the Head Start 0 to 5, August 2021 Monthly Program Update Report. Commissioner Arambula inquired about the online referral process. Pineda explained the referral process. Arambula inquired about the process to retain enrollment. Pineda outlined the steps followed to retain enrollment. Chair Hayes inquired about the strategy to achieve full enrollment. Pineda described the plan in place to achieve full enrollment. Commissioner Arambula and King inquired about the response plan to COVID-19 exposures. Pineda explained the response plan.

   **Public Comments:** None heard.

   **Motion by:** King  **Second by:** Arambula  
   **Ayes:** Arambula, King, Hayes.  
   **Nays:** None

6. **TRAINING AND EMPLOYMENT SERVICES**
   A. AmeriCorps Senior Demonstration Program
      Jeff Davis, Training and Employment Services Division Director, provided an overview of the Foster Grandparents Program American Rescue Senior Demonstration Program application in the amount of $375,000, which provides additional federal resources to AmeriCorps Seniors in order to assist communities in COVID-19 recovery. Commissioner Arambula inquired about the areas of service. Leah Struck, Foster Grandparent Program Coordinator outlined the areas of service.

   **Public Comments:** None heard.

   **Motion by:** Arambula  **Second by:** Hayes  
   **Ayes:** Arambula, King, Hayes.  
   **Nays:** None

7. **WOMEN, INFANTS AND CHILDREN**
   A. Book for Kids Grant
      Annette Thornton, Women, Infants and Children Director, provided an overview of the Books for Kids Grant in the amount of $166,914 submitted to the California Department of Public Health Women, Infants and Children Division. King inquired about the process to select the books. Thornton described the selection process.

   **Public Comments:** None heard.

   **Motion by:** King  **Second by:** Arambula  
   **Ayes:** Arambula, King, Hayes.  
   **Nays:** None

   B. Program Monitoring Review
      Annette Thornton, Women, Infants and Children Director, presented the Program Monitoring Review results and corrective action plan. Commissioner King inquired about the file selection process. Thornton explained the process.

8. **STRATEGY AND RESOURCE DEVELOPMENT**
   A. Grant Tracker
Kelsey McVey, Planning & Evaluation Manager, presented the Grant Tracker. Commissioner Arambula inquired about the Homework Center Proposal. McVey provided an update.

9. **OTHER BUSINESS**
   Date for next meeting to be determined.

10. **PUBLIC COMMENTS**
    (This portion of the meeting is reserved for persons wishing to address the Committee on items within jurisdiction but not on the agenda. Comments are limited to three minutes).

    No public comments at this time.

11. **ADJOURNMENT**
    The meeting was adjourned at 5:43 p.m.

    Respectfully submitted,

    Andrea Reyes
    Chair
Recommended Action

Staff recommends Committee approval for full Board consideration of the Head Start 0 to 5 September, October, November, and December 2021 Monthly Program Update Reports.

Background

As per mandate, Head Start agencies provide monthly updates to the Board and Policy council, written as required by the Head Start Act of December 12, 2007, Section 642 Powers and Functions of Head Start Agencies (d) Program Governance Administration, (2) Conduct of Responsibilities, (A) through (I).

Below is a reference to the requirement.

(2) Conduct of Responsibilities – Each Head Start agency shall ensure the sharing of accurate and regular information for use by the governing body and policy council, about program planning, policies, and Head Start agency operations. . .

The report includes all areas mandated by the Head Start Act, not reported elsewhere: (B) monthly program activity summaries; (C) program enrollment reports; (D) monthly reports of meals and snacks provided through the U.S. Department of Agriculture; (H) communication and guidance from the Secretary of Health and Human Services.

The excluded information reported separately includes: (A) monthly financial reports including credit cards, (E) financial audit report, (F) annual Self-Assessment (G) community-wide strategic planning (Community Assessment) and the (I) Annual Program Information Report (PIR).

The September, October, November, and December 2021 Program Update Reports are attached for review.

Fiscal Impact

Not Applicable.

Conclusion
If approved by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.

The County-Wide Policy Council and the Fresno EOC Board of Commissioners must have timely and accurate information in order to ensure programmatic and fiduciary accountability of Fresno EOC Head Start 0 to 5. The staff have implemented this report to provide information monthly for these purposes.
I. Head Start 0 to 5

Program Information Summary:
1. The Virtual Job Fair held on September 22, 2021, was a success. Service Area Managers participated and were able to speak with potential applicants about the open positions available.
2. COUPA Software continues to evolve. Easing the purchase order approval process and for invoices to be paid on time.
3. The Leadership Team has started visiting sites/centers to see how great the centers look; and what repairs are needed as well. Also to get a better idea of how many students are actually in the classrooms, so staff can be moved around and help at other centers. Five sites/centers were visited on Friday, September 17, 2021.
4. Parents interested in Mental Health (MH) Services are being referred to All 4 Youth, which is one of our Community Partners.
5. Currently, we are gathering bids for Mental Health consultants. The consultants will work with teachers, parents and children.

II. Communication and Guidance from the United States Health and Human Services (HHS) Secretary:

On September 9, 2021, President Biden announced a plan requiring all Head Start program staff and certain contractors to be vaccinated for COVID. This action will help more programs and early childhood centers safely remain open and provide comfort to the many parents and guardians that rely on them every day to keep their children safe. Beginning January 2022, all Head Start teachers and program staff will be required to be vaccinated to help ensure the health and safety of children, families, and their communities.

Taking this step of being vaccinated by January 2022 is another way to make sure our children, families, and colleagues remain safe. A vaccinated workforce is a key component to building the Head Start program back and preparing for stronger, more vibrant opportunities ahead. The U.S Department of Health and Human Services (HHS) has initiated rulemaking to implement this policy for Head Start programs.

III. Early Head Start

Program Information Summary:
1. First LPM for both Child Development Center and Jane Addams was held in September. Quorum was met and elections were held as well.
2. Teachers are preparing for teacher parent conferences beginning October 18, 2021 thru October 22, 2021.
3. September 3, 2021, EHS staff attended the ERSEA Mandatory Training.
4. September 29, 2021 Valley Children’s Hospital Medical Interns visited our EHS Home Base homes for observations.

Early Head Start Enrollment/ADA Reports/Wait List:
Monthly Enrollment: 243; Monthly ADA: Center Base: 63.44%, Home Base: 90.90%
Wait List Total: 83

Despite the recent increase of COVID-19 cases, we received a total of 111 EHS online referrals from our Fresno EOC website and EHS also participated in the Community Outreach event that Head Start participated in during the month of September. To further support our recruitment efforts, ERSEA staff have been networking with local agencies that provide services to pregnant teens, mothers, and/or prenatal care services to inform them of EHS and the services the program provides. Staff continues to strategically work with EHS partnerships, former parents, and the community at large to obtain full enrollment. Analysis of all areas below the recommended 85% ADA, if any, has been done.

Early Head Start Meals/Snacks:
Total Children: Breakfasts: 444  Lunches: 496  Snacks: 405

IV. Head Start

Program Information Summary:
2. September 21, 2021, TD/CD/ECE’s participated in training pertaining to Diapering/Toileting Procedure, Minor Injuries Procedure and procedure for handling complaints.
3. September 3, 2021, our HS Home Base staff attended the Mandatory ERSEA training.
4. Recruiting efforts continue for Mt. Area, West County and Oro Loma Home Base areas and for centers throughout Fresno County.

Head Start Enrollment/ADA Reports/Wait List:
Monthly Enrollment: 1281; Monthly ADA: Center Base 72.54%; Home Base: 99.62%
Wait List Total: 415

To support our ongoing recruitment and enrollment efforts, for the month of September we received 57 Head Start Online Referrals from our Fresno EOC website and we attended one Community Outreach event. Fresno County continues to see an increase with COVID-19 cases as we currently have a positivity rate of 9.3. Nonetheless, with our new grant in place, we have strategically been working with our new partners and the onboarding of personnel across all service areas to continue with our full enrollment efforts. Analysis of all areas below the recommended 85% ADA, if any, has been done.
Head Start Meals/Snacks:
Total Children: Breakfasts: 11,206  Lunches: 13,348  Snacks: 10,306

Submitted by:
Rosa M. Pineda                                   Nidia Davis
Early Care and Education Director    Program Support Director

(SEPTEMBER 2021 BOARD PUR)  CQ 10/18/21 - CWPC (2021-2022 (PUR (BOARD)) -
I. Head Start 0 to 5

Program Information Summary:
1. October 1, 2021, staff and parents attended the Head Start 0 to 5 School Readiness Committee meeting.
2. October 7, 2021, staff participated in ERSEA planning.
3. October 1, 2021, Head Start Refunding Application was submitted to Office of Head Start via Head Start Enterprise System.
4. October 8, 2021, all Staff In-Service was held at the Clovis Veteran’s Memorial District had a great turnout; staff were taught about Wellness-Healthy living, mandated COVID Vaccine by Dr. Trinidad Solis M.D., and Keynote speaker Galen Emanuele team culture expert shared about Improving team culture.
5. October 20 & 25, 2021, ChildPlus Software Training was made available for Head Start 0 to 5 staff.
6. October 22, 2021, Quality Assurance Manager completed the ChildPlus Administrator I Certification (valid for two years).
8. Recruitment of children and staff continue to be a priority for the program.
9. Clinton and Blythe Head Start was granted funding to move forward with the construction of a new Head Start 0 to 5 center.

II. Communication and Guidance from the United States Health and Human Services (HHS) Secretary:
Program Instruction was issued on October 6, 2021, regarding the Final Rule on Designation Renewal System and flexibility for Head Start Designation Renewals in certain emergencies. The rule adopts as the final provision to the Head Start Program Performance Standards (HSPPS) to establish parameters by which ACF may make designation renewal determinations during federally declared major disaster, emergency, or public health emergency (PHE) and in the absence of all normally required data. The entire document can be found at https://www.govinfo.gov/content/pkg/FR-2021-10-06/html/2021-19786.htm.

III. Early Head Start

Program Information Summary:
1. October 9 & 12, 2021, Family Development Specialists participated in Assembly Member Arambula Community Resource Fair in Firebaugh.
2. CD Coordinator met with Language Learner Project trainer/coach to set up future meetings for trainings.
3. Home Base staff continue to provide services to children via home visits, and to enroll children.
4. Eric White Elementary School has given Head Start permission to move forward with converting their SAC after school program into an Early Head Start Center in Selma, CA.

Early Head Start Enrollment/ADA Reports/Wait List:
Monthly Enrollment: 243; Monthly ADA: Center Base: 72.79%, Home Base: 92.69%
Wait List Total: 77
We received a total of 83 EHS online referrals from our Fresno EOC website and EHS also participated in five Community Outreach events for the month of October. Three of those events were in conjunction with Head Start. To further support our recruitment efforts, ERSEA and EHS personnel have been networking with local agencies that provide services to pregnant teens, mothers, and/or prenatal care services to inform them of EHS and the services the program provides. In addition, staff have partnered with our WIC Program to recruit pregnant women and children 0 to 3 years of age. Analysis of all areas below the recommended 85% ADA, if any, has been done.

Early Head Start Meals/Snacks:
Total Children: Breakfasts: 471 Lunches: 517 Snacks: 411

IV. Head Start

Program Information Summary:
2. Community Care Licensing is conducting their annual visits at all centers.
3. Licensing packets have been submitted to Community Care Licensing for La Colonia, Richard Keys and Area II centers
4. Education Services is working closely with Family Engagement/Volunteer Services to include volunteers in the classrooms.
5. October 25, 2021, the window project at Franklin Head Start has resumed for Classrooms 1-7. We have an estimated time of completion for 6 weeks
6. Family Engagement/Volunteer Services Monitoring Phase I has been completed.

Head Start Enrollment/ADA Reports/Wait List:
Monthly Enrollment: 1327; Monthly ADA: Center Base 74.12%; Home Base: 92.06%
Wait List Total: 433
To support our ongoing recruitment and enrollment efforts, for the month of October we received 63 Head Start Online Referrals from our Fresno EOC website and we attended five Community Outreach Events. We shared our updated flyers with our partners and continue the onboarding of personnel across all service areas to continue with our full enrollment efforts. Aside from the ongoing recruitment, staff also set aside three full days to recruit in different areas/communities in Fresno County that consisted of door to door canvassing.
Analysis of all areas below the recommended 85% ADA, if any, has been done.
Head Start Meals/Snacks:
Total Children: Breakfasts: 11,519  Lunches: 14,204  Snacks: 10,791

Submitted by:
Rosa M. Pineda  Nidia Davis
Head Start Director  Program Support Director
I. **Head Start 0 to 5**
   **Program Information Summary:**
   1. November 10, 2021, Self-Assessment Orientation Training took place via ZOOM for Self-Assessment team members who were new to the process.
   2. November 16-19, 2021, Self-Assessment took place; staff and parents reviewed data and reported their findings.
   3. November 17, 2021, ChildPlus tutoring was offered to staff who needed extra help in working with this software.
   4. November 20, 2021, Annual file review took place. All staff participated in reviewing children’s files for compliance.

II. **Communication and Guidance from the United States Health and Human Services (HHS) Secretary:**
   On November 30, 2021, Office of Head Start (OHS), Administration for Children and Families (ACF), Department of Health and Human Services (HHS) released the interim final rule with comment (IFC) which adds new provisions to the Head Start Program Performance Standards to mitigate the spread of the Coronavirus Disease 2019 (COVID-19) in Head Start programs. This IFC requires effective upon publication, universal masking for all individuals two years of age and older, with some noted exceptions, and all Head Start staff, contractors whose activities involve contact with or providing direct services to children and families, and volunteers working in classrooms or directly with children to be vaccinated for COVID-19 by January 31, 2022.

III. **Early Head Start**
   **Program Information Summary:**
   1. Support Services, Education Services and Head Start Director met to put together a plan to prepare and license a Child Development Center (CDC) in Selma, CA.
   2. CDC playground is currently being worked on to prevent water from accumulating in the yard.
   3. November 12, 2021, the new Early Head Start (EHS) Home Base Supervisor was hired.
   4. Saturday, November 20, 2021, Home Base Manager and six staff worked on online-referrals making contact with the parents.

   **Early Head Start Enrollment/ADA Reports/Wait List:**
   Monthly Enrollment: 247; Monthly ADA: Center Base: 70.88%, Home Base: 94.66%
   Wait List Total: 70
   We received a total of 143 EHS online referrals from our Fresno EOC website and EHS also participated in one Community Outreach event for the month of November. To further support our recruitment efforts, ERSEA and EHS personnel have been networking with local agencies that provide services to pregnant teens, mothers, and/or prenatal care services to inform them of EHS and the services the program provides. Analysis of all areas below the recommended 85% ADA, if any, has been done.

   **Early Head Start Meals/Snacks:**
   Total Children: Breakfasts: 373 Lunches: 394 Snacks: 325

IV. **Head Start**
   **Program Information Summary:**
   1. November 8, 2021, currently making corrections to La Colonia and Richard Keyes Head Start Licensing Packets as requested by Community Care Licensing (CCL).
   2. In the month of November 2021, Fresno County Superintendent of Schools-QRIS conducted observations of all classrooms using the CLASS tool; they will be sharing their results next month.
   3. November 16, 2021, Central Unified School District requested a meeting to discuss Tilley Elementary space.
   4. Family/Community Services is making it a priority to review online referrals, make contact with parents to finalize applications, and continually recruit children.

   **Head Start Enrollment/ADA Reports/Wait List:**
   Monthly Enrollment: 1358; Monthly ADA: Center Base 74.39%; Home Base: 93.10%
   Wait List Total: 480
   To support our ongoing recruitment and enrollment efforts, for the month of November we received 89 Head Start Online Referrals from our Fresno EOC website. We shared our updated flyers with our partners and continue the onboarding of personnel across all service areas to continue with full enrollment efforts. In addition, staff partnered with the WIC Program to recruit children 0 to 5 years of age by sending out a text message to approximately 5979 families, letting them know that HS 0 to 5 is enrolling. Analysis of all areas below the recommended 85% ADA, if any, has been done.
Head Start Meals/Snacks:
Total Children: Breakfasts: **10,365**  Lunches: **13,254**  Snacks: **10,228**

Submitted by:

Rosa M. Pineda                               Nidia Davis
Head Start Director                           Program Support Director

(NOVEMBER 2021 BOARD PUR)  CQ 12/14/21 – CWPC (2021-2022 (PUR BOARD)) –
I. Head Start 0 to 5  
Program Information Summary:  
1. We continue to advertise for vacant positions in Education, Family/Community, Support Services, Nutrition, and Early Head Start.  
2. December 2, 2021, Quality Assurance Manager attended the Strategic Planning Committee.  
3. December 10, 2021, Head Start Director and staff attended the FAQ’s on the IFC – Vaccine and Masking Requirements via ZOOM.  
5. December 17, 2021 - January 7, 2022, centers and Home Base were closed for Winter Break; CSPP classes continued to operate.  
6. December 22, 2021, Head Start Director attended the Foster Grandparents Holiday Banquet held at Pardini’s.  

II. Communication and Guidance from the United States Health and Human Services (HHS) Secretary:  
On December 31, 2020, we received communication issued from the Administration for Children and Families, as Program Instructions or Information Memoranda during the month of December 2020 requesting grantees complete the Centers Status Reporting tab in HSES on a monthly basis starting January 1, 2021. Grantees are required to complete the monthly reporting by the seventh of each month reporting on the status of services provided to children and pregnant women on the last operational day of the previous month.  

On December 12, 2021, a letter about the Full Enrollment Initiative was sent out by the Director of Office of Head Start (OHS) 266; OHS has been watching the surge in COVID-19 cases, both locally and nationally. In response to recent developments, OHS will not resume the evaluation of which programs will enter into the Full Enrollment Initiative beginning in January 2022. OHS will continue to track enrollment in the Head Start Enterprise System (HSES), as we have done since September 2021, and to expect full in-person comprehensive service contingent upon U.S. Centers for Disease Control and Prevention (CDC) guidelines, state and local health department guidance, and in consideration of local school districts’ decisions.  

III. Early Head Start  
Program Information Summary:  
1. Support Services Manager will be setting up a visit to Eric White to meet with Head Start Director and Education Manager to put a plan together for opening the center for toddlers in Selma, and reaching out to the Amor Center in Mendota to talk about the possibility of opening a child development center to serve the children of Mendota at their facility.  
2. December 17, 2021, staff reviewed the compiled data from CCR Analytics for the SNIP Surveys parents completed.  

Early Head Start Enrollment/ADA Reports/Wait List:  
Monthly Enrollment: 240; Monthly ADA: Center Base: 65.72%, Home Base: 94.76%  
Wait List Total: 57  
We received a total of 41 online referrals from our Fresno EOC website. To support our ongoing recruitment efforts, ERSEA staff and EHS personnel continue to collaborate and partner with local agencies that provide services to pregnant teens, mothers, and/or prenatal care services to inform them of Early Head Start. Analysis of all areas below the recommended 85% ADA, if any, has been done.  

Early Head Start Meals/Snacks:  
Total Children: Breakfasts: 266  Lunches: 311  Snacks: 246  

IV. Head Start  
Program Information Summary:  
1. In the month of December, Family/Community Services has had several staff leave, and are recruiting 3 Family Services Specialist (FSS) vacancies as well as 14 Family Support Assistants (FSA).  
2. December 13, 2021, Support Services Manager to set up a meeting with Huron, to discuss the possibility of expanding the current Huron site.  
3. December 17, 2021, Education Management/Supervisors reviewed the importance of wearing a mask and encouraging children to keep the mask on like heroes do.  

Head Start Enrollment/ADA Reports/Wait List:  
Monthly Enrollment: 1416; Monthly ADA: Center Base 73.91%; Home Base: 88.90%  
Wait List Total: 447  
To support our ongoing recruitment and enrollment efforts, for the month of December we received 35 online referrals from our Fresno EOC website. We also continue to facilitate ERSEA trainings to support staff in recruiting children and families most in need. This month was a short month for most of our centers, as we were only opened for two weeks due to Winter Break. However, CSPP FD/FY remained opened until the end of the month. Analysis of all areas below the recommended 85% ADA, if any, has been done.
Head Start Meals/Snacks:
Total Children: Breakfasts: 8,395  Lunches: 10,624  Snacks: 8,172

Submitted by:
Rosa M. Pineda  Nidia Davis
Head Start Director  Program Support Director

(DECEMBER 2021 BOARD PUR)  cq 01/19/22  ~ CWPC (2021-2022 (PUR (BOARD)) ~
Recommended Action

Staff recommends Committee approval for full Board consideration of the Head Start 0 to 5 Annual Report 2020/2021 program year.

Background

Each year an Annual Report is prepared with data from the previous program year. The report is mandated by the Head Start Act as amended December 12, 2007 and the Head Start Program Performance Standards, 45 CFR Chapter XIII, September, 2016. The report contains program overview and information regarding: funding, budgetary expenditures, accountability, quality assurance, external review, medical and dental service measures, family engagement activities, school readiness and program governance.

The Annual Report is part of the Year 1 Continuation Funding Application that was submitted to Region IX Head Start on October 1, 2021.

Fiscal Impact

The Head Start 0 to 5 Basic and Training and Technical Assistance Budgets have a fiscal impact of $41,957,082 which constitutes approximately 50% of Fresno EOC’s budget and funds over 50% of the agency’s employees.

Conclusion

If approved by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
Our Vision

Head Start continues to play a key role in the transformation of education in America.

We bring our long record of success in working with the neediest young children and their families to our partnerships with those in education, family services, and health.

Together we will deliver on our nation’s promise that all of our young children have the opportunity to succeed.

Building a better life for children

Emilia Reyes, Chief Executive Officer
Rosa M. Pineda, Early Care and Education Director
Nidia Davis, Program Support Director

Head Start 0 to 5
1920 Mariposa Street, Suite 200
Fresno, CA 93721 • 559 263-1200 • 559 263-1287 fax

This report is prepared to comply with the Head Start Reauthorization Act of 2007, Administrative Requirements and Standards Sec. 644 [42 U.S.C. 9839 (a)(2)].
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Introduction

Fresno Economic Opportunities Commission (Fresno EOC) Head Start 0 to 5 has successfully provided comprehensive child development services for low income preschool children and their families since 1965. Services include education, nutrition, health, medical, dental, parental engagement and social services. Expansion of services to children ages 0-3 was implemented in 1996 through the Early Head Start Program. Over 205,665 Head Start children and 9,358 Early Head Start children and their families have received service from Fresno EOC since the program began in 1965.

The purpose of Fresno EOC Head Start is to promote the school readiness of low-income children by enhancing their cognitive, social, and emotional development in two ways:

1. The learning environment will support children’s growth in language, literacy, mathematics, science, and emotional functioning, creative arts, physical skills, and approaches to learning.
2. Each family will be provided with health, educational, nutritional, social, and other services when necessary based on the family’s needs assessments.

Fresno EOC Early Head Start serves approximately 308 children and pregnant women in urban Fresno, Clovis, Reedley, Sanger, Parlier, Del Rey, Selma, Fowler, Biola, and Kerman. The Head Start program currently serves approximately 2,750 children throughout Fresno County in over 34 centers and 17 Home Base areas.

Program Overview—Head Start

Head Start endeavors to strengthen the ability of disadvantaged children to cope with school by providing a program to meet their emotional, social, health, nutritional, and psychological needs in nurturing and stimulating environments.

Learning
Children are provided with a variety of age appropriate early childhood education-learning experiences to foster intellectual, social, and emotional growth. Head Start children participate in indoor and outdoor play, are introduced to the concepts of words, numbers and other pre-kindergarten skills, are encouraged to express their feelings, develop self-confidence, and the ability to get along with others. Children with disabilities are included with typically developing children.

Health Services
Children are provided with comprehensive medical, dental, mental health, and nutritional services, including meals/snacks each day. Head Start refers children to needed community resources and pays for services when families are unable to pay.

Family Engagement
Parent engagement is the key to the success of Head Start children and their families in meeting many of their goals. Participation includes volunteering in the classroom, actively participating in home visits, making decisions regarding budgets, curriculum planning, staff hiring, training and all aspects of Head Start.

Family Assistance
Families are provided with social service assistance to assess and better support their strengths. Parents are provided information regarding the emotional, social, health, nutritional, and psychological needs of their children and educational/literacy activities that can be carried out at home.
Program Overview—Early Head Start

The mission of the Early Head Start program is to provide comprehensive child development and family support services that promote school readiness for families with infants and toddlers, birth to age three and to promote healthy prenatal outcomes for pregnant women.

Early Head Start focuses on healthy cognitive, physical, social and emotional development of infants and toddlers. We also support positive family relationships. Father/male participation is encouraged.

Early Head Start strives to have the greatest impact on participating children by offering supportive services as early in life as possible. The prenatal period of growth and development has a lasting impact on the child's potential for healthy growth and development after birth. Early Head Start programs provide services to pregnant women and their families through the child's first three years of life.

Some of our expected outcomes include:

- to promote safe, healthy and developmentally enriched care given to infants and toddlers through an array of both home and group experiences
- to support family members as primary caregivers and educators of their children as they strive toward self-sufficiency
- to encourage family engagement in all aspects of planning, implementing, and evaluating the Early Head Start program
- to encourage Early Head Start families to participate in and advocate for comprehensive high quality services that support children and families within their communities
A—Public and Private Funds Received

Early Head Start and Head Start funds are received from the U.S. Department of Health and Human Services, Administration for Children and Families, and Child and Adult Care Food Program (CACFP-U.S. Department of Agriculture) and California Department of Education (USDA and State). No other public or private funds are received.

B—Budgetary Expenditures FY 2020

<table>
<thead>
<tr>
<th></th>
<th>FY 2020</th>
<th>2021 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Basic + T&amp;TA</td>
<td>Basic</td>
</tr>
<tr>
<td>Personnel</td>
<td>31,872,767</td>
<td>16,960,004</td>
</tr>
<tr>
<td>Fringe Benefits</td>
<td>12,210,971</td>
<td>7,818,514</td>
</tr>
<tr>
<td>Travel</td>
<td>16,465</td>
<td>15</td>
</tr>
<tr>
<td>Equipment</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Supplies</td>
<td>2,281,491</td>
<td>2,233,809</td>
</tr>
<tr>
<td>Contractual</td>
<td>1,459,494</td>
<td>1,327,436</td>
</tr>
<tr>
<td>Facilities/Construction</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other</td>
<td>6,590,635</td>
<td>4,405,730</td>
</tr>
<tr>
<td>Direct Costs</td>
<td>54,431,823</td>
<td>32,745,508</td>
</tr>
<tr>
<td>Indirect Costs</td>
<td>3,996,422</td>
<td>2,387,205</td>
</tr>
<tr>
<td>Total Amount Budget</td>
<td>$58,428,245</td>
<td>$35,132,713</td>
</tr>
</tbody>
</table>
Early Head Start

<table>
<thead>
<tr>
<th>FY 2020</th>
<th>Budget</th>
<th>Expenditures</th>
<th>Percent of Total</th>
<th>2021 Proposed Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Basic + T&amp;TA</td>
<td>Basic</td>
<td>T&amp;TA</td>
<td>Total</td>
</tr>
<tr>
<td>Personnel</td>
<td>4,858,304</td>
<td>2,714,032</td>
<td>0</td>
<td>2,714,032</td>
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<tr>
<td>Fringe Benefits</td>
<td>1,183,333</td>
<td>933,645</td>
<td>0</td>
<td>933,645</td>
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<tr>
<td>Travel</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Equipment</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Supplies</td>
<td>361,440</td>
<td>228,827</td>
<td>125</td>
<td>228,952</td>
</tr>
<tr>
<td>Contractual</td>
<td>180,768</td>
<td>187,869</td>
<td>26.00</td>
<td>187,895</td>
</tr>
<tr>
<td>Facilities/Construction</td>
<td>616,000</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Other</td>
<td>606,125</td>
<td>493,616</td>
<td>20,352</td>
<td>513,968</td>
</tr>
<tr>
<td>Direct Costs</td>
<td>7,805,970</td>
<td>4,557,988</td>
<td>20,503</td>
<td>4,578,492</td>
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<tr>
<td>Indirect Costs</td>
<td>534,637</td>
<td>325,351</td>
<td>1,538</td>
<td>326,889</td>
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<tr>
<td>Total Amount Budget</td>
<td>$8,340,607</td>
<td>$4,883,340</td>
<td>$22,041</td>
<td>$4,905,381</td>
</tr>
</tbody>
</table>

C—Services to Families

In school year 2020/2021, Fresno Head Start provided services for 2,445 children and 2231 families. Children served were enrolled based on: income eligibility below 100% of the federal poverty line, 41%; public assistance, 30%; foster children, 4%; homelessness, 1%; family incomes between 100% and 130% level, 13% and over income, 11%.

<table>
<thead>
<tr>
<th>Children by Age</th>
<th>No. Enrolled</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 years old</td>
<td>1,137</td>
</tr>
<tr>
<td>4 years old</td>
<td>1,268</td>
</tr>
<tr>
<td>5 years and older</td>
<td>40</td>
</tr>
<tr>
<td>Total</td>
<td>2,445</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Type of Eligibility</th>
<th>No. Enrolled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income below 100% of Federal poverty line</td>
<td>1,011</td>
</tr>
<tr>
<td>Receipt of public assistance (e.g., TANF, SSI)</td>
<td>731</td>
</tr>
<tr>
<td>Status as a foster child</td>
<td>98</td>
</tr>
<tr>
<td>Status as homeless</td>
<td>15</td>
</tr>
<tr>
<td>Over income</td>
<td>266</td>
</tr>
<tr>
<td>Family income between 100% and 130%</td>
<td>324</td>
</tr>
<tr>
<td>Total</td>
<td>2,445</td>
</tr>
</tbody>
</table>
In school year 2020/2021, Fresno EOC Early Head Start provided services for 541 children (including pregnant women) and 481 families. Pregnant women and children served were enrolled based on: income eligibility below 100% of the federal poverty line, 58%; public assistance, 18%; foster children, 2%; homelessness, 2%; family incomes between 100% and 130% level, 14% and over income, 6%.

### Children and Families Served by Early Head Start

<table>
<thead>
<tr>
<th>Children by Age</th>
<th>No. Enrolled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Under 1 year</td>
<td>159</td>
</tr>
<tr>
<td>1 year old</td>
<td>151</td>
</tr>
<tr>
<td>2 years old</td>
<td>145</td>
</tr>
<tr>
<td>3 years old</td>
<td>52</td>
</tr>
<tr>
<td>Pregnant women</td>
<td>34</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>541</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Type of Eligibility</th>
<th>No. Enrolled</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income below 100% of Federal poverty line</td>
<td>312</td>
</tr>
<tr>
<td>Receipt of public assistance (e.g., TANF, SSI)</td>
<td>100</td>
</tr>
<tr>
<td>Status as a foster child</td>
<td>11</td>
</tr>
<tr>
<td>Status as homeless</td>
<td>9</td>
</tr>
<tr>
<td>Over income</td>
<td>33</td>
</tr>
<tr>
<td>Family Income between 100% and 130%</td>
<td>76</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>541</strong></td>
</tr>
</tbody>
</table>

**D—Accountability—Quality Assurance and External Review**

Monitoring the goals and activities of Fresno EOC Head Start 0 to 5 is an ongoing process. Through the use of regular self-assessments, the Federal Reviews, and an annual fiscal audit, Fresno EOC Head Start 0 to 5 is able to maintain a high quality program and participate in continuous program improvement.

**Independent Audit**

An annual independent audit is conducted in compliance with the requirements described in the U.S. Office of Management and Budget (OMB) Uniform Guidance (2.CFR.200). The audit for the year ending December 31, 2019 found no material weaknesses, one deficiency was disclosed and addressed, and Fresno EOC was determined to be a low-risk auditee. The 2020 financial audit is in progress and will be completed within the prescribed deadline.
Federal Review by the Secretary of Health and Human Services

Fresno EOC’s most recent Focus Area Two Federal Review occurred from November 26-30, 2018. Based on the information gathered during the review, it was determined that Fresno EOC Head Start 0 to 5 was in compliance with all applicable Head Start Performance Standards, laws, regulations and policy requirements in areas monitored with the exception of findings in Implementing Fiscal Infrastructure.

All other Focus Area Two Monitoring Protocol Performance Measures (PM) were found to be in compliance. These included measures of: Program Design and Management; Quality Education and Child Development Services; Quality Health Program Services; Quality Family and Community Engagement Services; and Eligibility, Recruitment, Selection, Enrollment and Attendance (ERSEA). Areas of Non-compliance were (ANC) 75.303 (b), ANC 75.405(a), and ANC 1303.46(b)(1)-(4). The corrective actions, as required by the Office of Head Start, have been designed and implemented. A follow-up review by the Federal Monitoring Team occurred fall 2019.

The Federal Classroom Assessment Scoring System (CLASS) Review occurred from February 4-8, 2019, with classrooms observed using the CLASS. CLASS scores for the 2019 Federal Review were:

- Emotional Support – 6.2048
- Classroom Organization – 5.9433
- Instructional Support – 2.6809

The November 2018 federal review identified a number of fiscal findings. In response, the Grantee submitted a Quality Improvement Plan (QIP) to address the issues. However, the federal Office of Head Start did not feel it adequately addressed the findings and converted them to deficiencies. The Grantee worked with an external auditor and Region IX Program Specialist to implement the Quality Improvement Plan (QIP). A Virtual Follow-up Fiscal Review took place on March 3, 2021 to review the previous fiscal findings for compliance. The review verified that appropriate corrective actions were accomplished, the fiscal areas were in compliance and the QIP was completed successfully.

E-Service Measures—Medical and Dental Services

Because good health and nutrition are important for learning, Fresno EOC Head Start 0 to 5 focus on children’s health. As required, all enrolled children have timely physical and dental exams and basic health screenings, including hearing, vision, health and nutrition; and follow-up referrals to medical and outside services.

Staff works with families to ensure follow-up services are received for any identified needs with appropriate medical and/or dental exams and treatment. Children enrolled in Early Head Start more than 45 days achieved an 88% success rate for proper dental care. Children enrolled in Head Start achieved a 62% success rate for complete medical exams*, a 72% rate for complete dental exams and 95.7% complete immunizations.

*Complete medical exams include all of the following elements: physical exam, complete immunizations, hearing and vision screening, height and weight measurements, and hemoglobin and lead screening.
F—Family Engagement Activities

Early Head Start and Head Start are programs designed to strengthen families and break the cycle of poverty. To make this happen, parents and caregivers are involved extensively in the programs’ governance activities. Staff promotes and fosters parent involvement as families participate in classroom experiences, weekly home visits, and/or bimonthly socialization. In addition, families are encouraged to develop leadership skills by participation in the Local Parent Meetings (LPM), County-Wide Policy Council (CWPC), Continuous Improvement Team (CIT), and the Health Services Advisory Committee.

The 2020/2021 school year family engagement virtual (due to the COVID-19) activities of Early Head Start and Head Start included:

- Home visits
- Socializations
- Fieldtrips
- Parenting classes
- Monthly Local Parent Meetings (LPM)
- Annual Program Self-Assessment
- Continuous Improvement Team (Early Head Start)
- Financial Literacy
- Family Literacy

G—School Readiness Activities

Fresno EOC Head Start 0 to 5 promotes the young child’s school readiness in the areas of language and cognitive development, early reading and mathematics skills, socio-emotional development, physical development and approaches to learning. Each child’s skills and knowledge are assessed to ensure that the educational instruction and school readiness of children in the program are supported.

Child Assessments

Head Start children are assessed three times annually, in the fall, winter and spring. Using the Desired Results Development Profile (DRDP) (2015) Preschool, School Readiness Goals are created based upon the areas the children need most improvement. Goals and results for all three assessments for the 2020-2021 school year hybrid learning services due to COVID-19 can be viewed on page 8. Based upon the individual child assessment, teachers are able to individualize each child’s curriculum to meet the needs of that child. Children enrolled in Fresno EOC Head Start are getting a very good start for their academic careers. This assessment is also used to assess how Fresno EOC Head Start is meeting the needs of non-English speaking children and children diagnosed with a disability. It is important to note that while children who have an additional disadvantage in performing well in school (e.g., inability to speak English, diagnosed disability) scored below their counterparts, their progress from the beginning of the school year to the end showed the same rate of improvement and growth as their counterparts.
Early Head Start children are assessed three times annually, in the fall, winter and spring. Staff uses the DRDP (2015) assessment tool for center base children, and the Infant/Toddler Developmental Assessment (IDA) tool for home base children to evaluate the children’s sensory modalities and social-emotional development. The IDA evaluates 8 domains: gross motor, fine motor, relationship to inanimate objects, language/communication, self-help, relationship to persons, emotions and feeling states, and coping behavior. Children who are assessed “at risk” or “with concerns” on either assessment tool are referred for further evaluation and/or early intervention. DRDP (2015) evaluates 5 domains with specific measures for each domain. Goals and results for the remote services only due to COVID-19 for 2020-2021 program year can be viewed on page 9 and 10.

Transition Activities

A transition MOU exists with the Fresno County Superintendent of Schools. The following activities to ease the family’s and child’s transition into kindergarten are noted below:

<table>
<thead>
<tr>
<th>Activities</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cross-program visits</td>
<td>7</td>
</tr>
<tr>
<td>Informational meetings with parents</td>
<td>6,612</td>
</tr>
<tr>
<td>Cross program meetings to discuss individual child progress</td>
<td>41</td>
</tr>
<tr>
<td>Schools contacted</td>
<td>7</td>
</tr>
<tr>
<td>School districts contacted</td>
<td>20</td>
</tr>
<tr>
<td>Letters to school principals, superintendents, district staff</td>
<td>20</td>
</tr>
</tbody>
</table>

*Please note: COVID-19 protocols began in March 2020 and had an impact on our program’s transition activities. Many of our transition activities take place in the months of March, April, and May. With both our program and the unified school districts closed due to COVID-19, it simply was not possible to have those transition activities.
### Fresno EOC Head Start School Readiness Goals 2020-2021

<table>
<thead>
<tr>
<th>Head Start Early Learning Outcomes Framework</th>
<th>Fresno EOC HS School Readiness Goals</th>
<th>CA Preschool Learning Foundations</th>
<th>DRDP (2015) - Preschool</th>
<th>Results of DRDP I</th>
<th>Results of DRDP II</th>
<th>Results of DRDP III</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Perceptual Motor and Physical Development</strong></td>
<td>Children will demonstrate age appropriate positive health and physical development.</td>
<td>Domain: Physical Development</td>
<td>Physical Development</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strand: Fundamental Movement Skills</td>
<td></td>
<td>PD-HLTH 4: Fine motor manipulative skills</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Substrand: 3.0 Manipulative Skills</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Social &amp; Emotional Development</strong></td>
<td>Children will demonstrate age appropriate positive social behavior, emotional regulation, and emotional well being.</td>
<td>Domain: Social Emotional Development</td>
<td>Self and Social Development</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strand: Social Interaction</td>
<td></td>
<td>HSS 4: Conflict Negotiation</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Substrand: 2.0 Interaction with Peers</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Approaches towards Learning</strong></td>
<td>Children will demonstrate age appropriate positive approaches toward learning.</td>
<td>Domain: Social Emotional Development</td>
<td>Cognitive Development</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strand: Self</td>
<td></td>
<td>ATL-REG 6: Engagement and persistence</td>
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<td></td>
<td></td>
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<tr>
<td></td>
<td>Substrand: 5.0 Initiative in Learning</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Language and Literacy</strong></td>
<td>Children will demonstrate age appropriate positive communication, language, and emergent literacy skills.</td>
<td>Domain: Language and Literacy</td>
<td>Language and Literacy Development</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strand: Reading</td>
<td></td>
<td>LLD3: Expressive Language</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Substrand: 4.0 Comprehension and Analysis of Age-Appropriate Text</td>
<td></td>
<td>35%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>62%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>82%</td>
<td></td>
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</tr>
<tr>
<td></td>
<td>Children will demonstrate age appropriate positive communication, language, and emergent literacy skills.</td>
<td>Strand: Reading</td>
<td>LDD 9: Letter and word knowledge</td>
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<tr>
<td></td>
<td>Substrand: 2.0 Phonological Awareness</td>
<td></td>
<td>22%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>28%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>54%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Children will demonstrate age appropriate positive communication, language, and emergent literacy skills.</td>
<td>Strand: Reading</td>
<td>ELD 2: Self-Expression in English</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Substrand: 3.0 Alphabetic and Word/Print Recognition</td>
<td></td>
<td>51%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>58%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>75%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>85%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Cognition</strong></td>
<td>Children will demonstrate age appropriate positive general cognitive skills.</td>
<td>Domain: Mathematics Knowledge &amp; Skills</td>
<td>COG 4: Number Sense of Math Operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Strand: Number Sense</td>
<td></td>
<td>21%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Substrand: 2.0 Children will begin to understand number relationships and operations in their everyday environment.</td>
<td></td>
<td>22%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>23%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>30%</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>34%</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- 9 -
**Fresno EOC Early Head Start Program School Readiness Goals 2020-2021**

Home Base Infant/Toddler Development Assessment (IDA) / Center Base Desired Results Development Profile (DRDP)

<table>
<thead>
<tr>
<th>Child Development and Early Learning Framework</th>
<th>Fresno EOC EHS Readiness Goals</th>
<th>CA Infant &amp; Toddler Learning &amp; Dev. Foundations</th>
<th>Fresno EOC EHS IDA Performance Indicators</th>
<th>Fresno EOC EHS DRDP Measures (This is a 0-5yr old continuum observation based Assessment. % average of all children assessed birth to 3 yrs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Physical Development &amp; Health</strong></td>
<td>Children will demonstrate age appropriate positive health and physical development.</td>
<td>Infants &amp; toddlers will develop the ability to move their large and small muscles.</td>
<td>Infants and toddlers will progress from: head compensates through walks upstairs alternating feet (GM 1 – GM 20) Ability to retain a rattle briefly in hand through Strings small bead FM 1 – 18</td>
<td>Moves in basic and often involuntary ways to coordinates movement in an upright position that voluntarily moves whole body off the ground (PD- HLTH -2) Moves arms and hands in basic ways to manipulates objects with one hand while stabilizing the objects with another hand or with another body part (PD-HLTH4)</td>
</tr>
<tr>
<td><strong>Social &amp; Emotional Development</strong></td>
<td>Children will demonstrate age appropriate positive social behavior, emotional regulation and emotional well-being.</td>
<td>Infants and toddlers will develop the ability to respond to and engage with other children, concept they are individuals operating within social relationships and ability to manage emotional well-being.</td>
<td>Infants and toddlers will progress from: Following others with eyes to Begins cooperative play (P 2 –20) Expresses discomfort to recover from small hurts on own (C 1- 15)</td>
<td>Responds in basic ways to others to Expresses simple ideas about self and connections to others (SED 1) It is responds to faces, voices or actions of familiar people to engages in extended interactions with familiar adults in a variety of situations (SED 4)</td>
</tr>
<tr>
<td><strong>Approaches to Learning</strong></td>
<td>Children will demonstrate age appropriate, positive approaches toward learning.</td>
<td>Infants &amp; toddlers will develop the ability to mirror, repeat and practice the actions of others, the ability to attend to people and things while interacting with others and exploring the environment.</td>
<td>Infants and toddlers will progress from: Shows seeking activities through tries to do things for self (C 1 a – C 13) Responds to Looks at adult responds to voice through relates selectively to family members (P 1-13)</td>
<td>Responds briefly to people things or sounds to Maintains attention on own on activity for extended of time (ALT REG 1) Responds to people, things or sounds to Explores thru simple observations or manipulations or asking simple questions (ALT REG -4)</td>
</tr>
<tr>
<td><strong>Language and Literacy</strong></td>
<td>Infants and toddlers will demonstrate age appropriate positive communication, language and emergent literacy skills.</td>
<td>Infants &amp; toddlers will develop the ability to understand words and increasingly complex utterances. They will develop the interest in engaging with print in books and in the environment.</td>
<td>Infants and toddlers will progress from: Looks at adults through talks about daily events (RI 1- 18) Vocalizes ah, eh, uh through knows rhymes or songs (L 1- 18c)</td>
<td>Responds to voices, sounds and gestures or facial expression in basic ways to shows understanding of a wide variety of phrases or sentences (LLD-1) Makes sounds spontaneously to uses short phrase or sentence of more than 2 words to communicate (LLD-3)</td>
</tr>
<tr>
<td><strong>Cognition and General Knowledge</strong></td>
<td>Children will demonstrate age appropriate positive general cognitive skills.</td>
<td>Infants &amp; toddlers will develop understanding of one event brings about another, ability to group, sort, categorize, connect and have expectations of objects and people according to their attributes, understand how things move and fit in space, ability to attend to people &amp; things while interacting with others &amp; exploring the environment and play materials.</td>
<td>Infants and toddlers will progress from: Looks at object follows visually through Solves Form board from rotation RI (1 – 20d) Holds rattles actively to builds tower of 10 cubes ( R1 2 – RI 20b)</td>
<td>Moves body parts in basic ways to takes into account spatial relationships when exploring possibilities together or moving through space (COG -1) Responds to people in basic ways to identifies small quantities without counting up to three (COG-3)</td>
</tr>
</tbody>
</table>
Program Governance

Board of Commissioners (2020)

**Elected Representatives**

Felipe De Jesus Perez - Target Area A  
Alysia Bonner - Target Area F  
Linda R. Hayes - Target Area H  
Rey Leon – Target Area B  
Daniel Martinez - Target Area D  
Lisa Nichols - Target Area E  
Jewel Hurtado - Target Area C  
Catherine Robles - Target Area G

**Community Sector Representatives**

Zina Brown-Jenkins- Head Start County-Wide Policy Council  
Maria (Lupe) Jaime-Mileham- Fresno County Superintendent of Schools  
LeRoy Candler – National Association for the Advancement of Colored People  
Andrea Reyes- Fresno County Economic Development Corporation  
James Martinez – Reel Pride  
Itzi Robles – Southeast Fresno Community Development Association  
Jimi Rodgers - Association of Black Social Workers  
Joe Lee – The Fresno Center

**Representatives of Public Officials**

Ruben Zarate - 14th Senatorial District  
Oliver Baines – 16th Congressional District  
Amy Arambula - 31st Assembly District  
Jerome Countee – State Center Community Colleges  
Ed Avila - Juvenile Court  
Charles Garabedian, Jr. - Fresno County Board of Supervisors  
Brian King - Fresno Mayor's Appointment  
Barigye McCoy. - Fresno County Board of Supervisors

**County-Wide Policy Council Executive Board (2020/2021)**

Araceli Zavalza – Chairperson  
Ashleigh Rocker Greene – Vice Chairperson  
Margarita Mancilla – Secretary  
Jessica Aquino – Treasurer  
Maria G. Moreno – Sergeant-at-Arms  
Emilia Juarez – Historian  
Yessenia Magallon – Early Head Start  
Candice Liles – Personnel Committee  
Tran Thao- Budget and Finance Committee  
Fawnda Cole – Parent Planning and Review Committee  
Emilia Juarez – Eligibility, Recruitment, Selection, Enrollment and Attendance (ERSEA) Committee
Executive Office

Chief Executive Officer
Emilia Reyes

Chief Administrative Officer
Heather Brown

Chief Financial Officer
Jim Rodriguez

Chief Operating Officer
Michelle L. Tutunjian

Executive Director, Access Plus Capital
Tate Hill

Chief of Staff
Karina Perez

Human Resource Officer
Michael Garcia

Communication and Strategy Officer
Elizabeth Jonasson

Internal Audit Director
Susan Shiomi

Service Areas

Head Start currently serves 2,750 children throughout Fresno County in 34 Centers and 17 Home Base areas.

Early Head Start currently serves over 308 children throughout Fresno County in 2 Centers and 10 Home Visitation areas.

Biola               Kings Canyon
Cantua Creek        Malaga
Caruthers           Mendota
Clovis              Mountain Area
Coalinga            Orange Cove
Del Rey             Parlier
Easton/Raisin City  Pinedale
Fresno              Reedley
Firebaugh           Riverdale
Five Points         San Joaquin
Fowler              Sanger
Huron               Selma
Kerman              Tranquility
Kingsburg

(EHS HS ANNUAL REPORT FOR 2020-2021 SEPT 2021 Rev 9.26.21)  10/01/21  - ANNUAL REPORTS -  - 12 -
**Recommended Action**

Staff recommends Committee approval for full Board consideration of the Early Head Start/Head Start Child Guidance and Behavior Policy.

**Background**

Per the Head Start Program Performance Standards 1302.45(a), to support a program-wide culture that promotes children’s mental health, social and emotional well-being, and overall health, a program must:

1. Provide support for effective classroom management and positive learning environments; supportive teacher practices; and, strategies for supporting children with challenging behaviors and other social, emotional, and mental health concerns;

2. Secure mental health consultation services on a schedule of sufficient and consistent frequency to ensure a mental health consultant is available to partner with staff and families in a timely and effective manner;

3. Obtain parental consent for mental health consultation services at enrollment; and,

4. Build community partnerships to facilitate access to additional mental health resources and services, as needed.

Many strategies can support healthy social and emotional development and prevent or reduce behaviors that could negatively affect children’s development and learning. On August 24, 2021, the Health Services Advisory Committee reviewed and revised the Child Guidance and Behavior Policy to ensure that best practices and strategies are utilized with ongoing training and coaching. On December 7, 2021, the Head Start 0 to 5 County-Wide Policy Council approved the Fresno EOC Early Head Start/Head Start Child Guidance and Behavior Policy.
Fiscal Impact

None.

Conclusion

If approved by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission Meeting. If not approved, Head Start 0 to 5 staff will review and take into consideration recommendations provided by the Board for final approval.
POLICY: CHILD GUIDANCE AND BEHAVIOR POLICY

SUBJECT: CHILD GUIDANCE AND BEHAVIOR POLICY

REFERENCE:
- Performance Standards Subpart D: Health Program Services
  - 1302.45 (b) 4-6 Mental Health & Social Well-being
  - 1302.17 Suspension & Expulsion
- California Code of Regulations, Title 22
  - Child Care Facility Licensing Regulations 101223 – Personal Rights, 101223.2 – Discipline
- Textbook: Prevent, Teach and Reinforce for Young Children

GOAL:
By utilizing evidence based, best practices and strategies with ongoing coaching, the goal is to help children gain self-regulation and develop appropriate social emotional skills.

POLICY:
Staff will respect and treat each child as an individual; they will guide children by preparing a safe and supportive learning environment. Prevention/Intervention strategies will be implemented, models for prevention to promote acceptable behaviors include Second Step (Head Start only), Pyramid Model, Prevent, Teach and Reinforce for Young Children to help guide children’s behavior.

Prevention and Intervention strategies include:
- Teach & support reinforce acceptable behaviors
- Pyramid Model Expectations
- Identify & reduce triggers
- Identify & encourage child’s strengths
- Plan ahead, organize classroom and visual schedule
- Set clear consistent classroom goals and expectations
- Provide age appropriate choices
- Utilize positive reinforcement techniques
- Identify behavioral issues before they escalate.
- Help children to learn a variety of methods to work with other children and adults.
- Acknowledge and handle children’s strong emotions
- Create, utilizing a team approach, behavior intervention plans as needed
- Provide training/coaching/ongoing support

Staff will support and work with parents to help the child develop self-regulation skills. When staff and parents use similar techniques/strategies in dealing with a child’s difficult behavior, the outcome on the child is positive.

GUIDANCE:
It is acknowledged that all young children exhibit behaviors that need re-direction from a caring adult caregiver. These behaviors are expected to be seen in group settings such as the Early Head Start/Head Start classroom. Staff will use the CHILD GUIDANCE AND BEHAVIOR PROCEDURE to assist in the management of the children’s behavior in their care.

There are times when a child may have extreme difficulty participating within a group setting (e.g., classroom, bus, fieldtrip, socialization day) and/or interacting with adults or other children. A child may have ongoing behaviors that are aggressive and/or unacceptable. These behaviors (e.g., biting, hitting, kicking, running, and lack of self-control in the group setting) may cause injury to the child, other children or adults. By using research based intervention strategies challenging behaviors will be reduced. As a last resort, should the child become a hazard to self or others, the child may require a modified schedule. Expulsion is prohibited.
Recommended Action

Staff recommends Committee approval for full Board consideration of the Homeless Youth (HY) Emergency Services Pilot Program, to The California Governor’s Office of Emergency Services (Cal OES), Victim Services (VS) in the amount of $2,375,000.

Background

Sanctuary and Support Services has operated the Sanctuary Transitional Shelter project since 2017 with funding from Cal OES. The five-year project period ends March 31, 2022.

The purpose of the California Office of Emergency Services HY Program is to expand crisis intervention and stabilization services to youth experiencing homelessness so that the immediate crises these youth face can be resolved, and they can focus on their futures. Funding is designated to recipients funded in the prior fiscal cycle. Fresno EOC is allowed to apply for $2,375,000 over a 60-month project period from April 1, 2022 to March 30, 2027.

Funds will be used to continue providing comprehensive services and will support personnel, operational and supportive services costs. As part of the prior funding cycles and in a continued effort to meet all of the clients' needs, Fresno EOC will enter into an agreement with Family First Counseling, as a sub-awardee, to provide onsite individual, couple and group counseling sessions.

Fiscal Impact

Funding is critical to continue operating the Sanctuary Transitional Shelter. These funds will support personnel, operational and supportive service costs. This funding does not require matching funds.

Conclusion

If approved by the Committee, an application will be submitted by February 23, 2022, and this Item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
**Recommended Action**

Staff recommends Committee approval for full Board consideration of the Basic Center Program (BCP) application to the U.S. Department of Health and Human Services, Administration for Children and Families, Family and Youth Services Bureau in the amount of $200,000 to support the Sanctuary Youth Shelter.

**Background**

Since 1992, Sanctuary and Support Services has operated the Sanctuary Youth Shelter with BCP funding. The purpose of this funding is to provide emergency shelter and intervention services to homeless and runaway youth, ages 12-17. Requested funds support the 24-hour, 365-day emergency shelter and designed Safe Place site, including daily operations, onsite personnel, case management services and basic necessities.

This 36-month funding was awarded in 2021, but requires the submission of a non-competing continuation application for years two and three. The award of continuation grants beyond the initial 12-month period will be subject to the availability of funds, satisfactory progress on the part of the grantee, and a determination that the continued funding would be in the best interest of the Federal Government.

**Fiscal Impact**

Funding is critical to continue operating the Sanctuary Youth Shelter. These funds will support personnel, operational and supportive service costs over a 12-month project period beginning September 30, 2022.

**Conclusion**

If approved by the Committee, an application will be submitted by March 11, 2022, and this item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
PROGRAM PLANNING AND EVALUATION COMMITTEE MEETING

<table>
<thead>
<tr>
<th>Date: February 17, 2022</th>
<th>Program: Sanctuary and Support Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agenda Item #: 5C</td>
<td>Director: Misty Gattie-Blanco</td>
</tr>
<tr>
<td>Subject: Human Trafficking Victim Assistance Program</td>
<td>Officer: Michelle L. Tutunjian</td>
</tr>
</tbody>
</table>

Recommended Action

Staff recommends Committee ratification for full Board consideration of the Human Trafficking Victim Assistance Program application submitted on December 30, 2021, to The California Governor's Office of Emergency Services (Cal OES), Victim Services (VS) Branch for the Human Trafficking Victim Assistance (HV) Program in the amount of $666,666.

Background

Sanctuary and Support Services has operated the Central Valley Against Human Trafficking project (CVAHT) since 2009. CVAHT was awarded funding from Cal OES in 2016 and has been awarded funds annually to continue the program services. Funding is available to any human trafficking agency this year operating in California. Funding decisions will be based on ranked score of the proposal; consideration of priorities or geographical distribution specific to this RFP; and prior negative administrative and programmatic performance, if applicable. There is $20,000,000 available in funding which will fund approximately 30 organizations.

The purpose of the Cal OES Human Trafficking Victim Assistance Program is to provide comprehensive services to all survivors of human trafficking through increasing access of direct support services.

Funds are used to continue providing comprehensive services and will support personnel, operational and supportive services costs. As part of the prior funding cycles and large regional coverage, Fresno EOC will sub-award funds to four (4) community organizations that have continuously provided this work including: Alliance Against Family Violence and Sexual Assault, Alliance for Community Transformations, Centro La Familia Advocacy, Inc., and Breaking the Chains. Each sub-awardee will receive a maximum of $54,000 for this fiscal cycle.
Fiscal Impact

Funding is critical to continue operating the CVAHT project. These funds will support personnel, operational and supportive service costs over a 12-month funding cycle beginning April 1, 2022. This funding does not require matching funds.

Conclusion

If approved by the Committee, this Item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
**Recommended Action**

Staff recommends Committee ratification for full Board consideration of the Commercially Sexual Exploited Children (CSEC) application submitted on January 31, 2022, to the County of Fresno in the amount of $940,671.

**Background**

Sanctuary and Support Services has operated the Central Valley Against Human Trafficking (CVHAT) project since 2009.

The County of Fresno is seeking an organization to provide a close partnership with Fresno County Department of Social Services (DSS) Child Welfare Services Division. The County anticipates this program will serve up to 100 at-risk youth in Fresno County and 50 identified CSEC youth (ages 21 and younger) annually. This program will also provide human trafficking training to DSS personnel.

Funds will be used to provide comprehensive services and will support personnel, operational and supportive services costs. Additionally, Fresno EOC will subcontract with Central Valley Justice Coalition to assist with the training aspect of this project for up to $50,000 annually.

**Fiscal Impact**

This funding does not require matching funds. The project period is up to five-years beginning July 1, 2022. The County will enter into a contract over the initial three-year term with an option to renew for up to two (2) additional one (1) year project periods through June 30, 2027.

**Conclusion**

If approved by the Committee, this Item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
Background

The information presented below is intended to keep the Committee apprised of future partnership between Fresno EOC, UPholdings, RH Community Builders and Fresno City College to provide permanent, long-term housing to homeless students attending Fresno City College.

The City of Fresno, on behalf of UPholdings in partnership with RH Community Builders, has submitted an application for The Park at 1309 project to the State of California’s Homekey Program on January 31, 2022. The proposal includes the purchase and renovation of the San Joaquin Hotel located in Fresno. The hotel consists of 69 units of which 50% will be specifically used for homeless young adults between 18-24 as part of the youth set-aside in the Homekey Program funding opportunity.

If awarded, UPholdings will be the developer leading the project. RH Community Builders will identify young adults that are homeless and eligible for rental assistance through Project Housing Opportunities Promote Education (HOPE). Fresno EOC Sanctuary and Support Services will act as Lead Service Provider with the delivery of the following services to tenants living at The Park at 1309 with the support of Fresno City College: case management, employment services, educational and vocational training, linkage to behavioral and physical health services, benefits assistance, and other tenancy support services.

Fresno EOC Sanctuary and Support Services has been providing social and health related services under State Center Community College District’s Project HOPE, administered by Fresno City College, for over two (2) year providing housing navigation, supportive services and master lease oversight for students experiencing homelessness enrolled in Project HOPE.

There is $1.45 billion available in funding for the Homekey 2.0, of which 8% is required to be set aside for projects serving Homeless Youth or Youth at Risk of Homelessness.

Funding is awarded on a first-come, first-served basis in early 2022. If awarded, rehabilitation of the property would begin in Spring 2022 and young adults could begin moving in late 2022.
**Program Planning and Evaluation Committee Meeting**

<table>
<thead>
<tr>
<th>Date:</th>
<th>February 17, 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs:</td>
<td>Sanctuary and Support Services, Health Services, Food Services, Transit Systems</td>
</tr>
<tr>
<td>Agenda Item #:</td>
<td>6A</td>
</tr>
<tr>
<td>Directors:</td>
<td>Misty Gattie-Blanco, Jane Thomas, Jon Escobar, Thomas Dulin</td>
</tr>
<tr>
<td>Subject:</td>
<td>Healthy Harvest Program</td>
</tr>
<tr>
<td>Officers:</td>
<td>Michelle L. Tutunjian, Jack Lazzarini</td>
</tr>
</tbody>
</table>

**Recommended Action**

Staff recommends Committee ratification for full Board consideration to enter into a fee-for-service Agreement No. 21-540 with the County of Fresno effective December 14, 2021, for the Healthy Harvest Program in the amount of $1,711,507 over the term of April 17, 2021 through June 30, 2022. An additional $1,832,408, under this Agreement is available for services provided January 1, 2022 through March 31, 2022, if requested by the Department of Public Health Director.

**Background**

Since August 2020, Fresno EOC has been contracted with the County of Fresno for the Housing for Healthy Harvest Program. The Purchase Order to provide Housing for Healthy Harvest Program expired on April 16, 2021. The Agreement, effective December 14, 2021, is retroactive with the term commencing on April 17, 2021 through June 30, 2022.

The project provides two teams of medical technicians who travel to various sites each day to conduct rapid COVID-19 testing for farmworkers in Fresno County. Testing site locations are selected based on where farmworkers reside and on employer requests to provide testing for their employees. Services are provided to farmworkers and other agriculture workers on a referral basis. For those who test positive or have been exposed, a 14-day quarantine in a hotel room will be offered. Fresno EOC will also provide transportation to and from a nearby motel/hotel, food (up to three meals daily), and case management services. In July 2021, hotel services were discontinued by the State and in-home quarantine support (IQS) assistance was added.

**Fiscal Impact**

Fresno EOC is reimbursed by Fresno County for expenses related to testing events, case management purchase of Personal Protective Equipment (PPE), transportation,
food and IQS support. Under this Agreement, upon written request of the County of Fresno, Department of Public Health Director, Fresno EOC shall provide additional services under this through the COVID-19 Equity Emergency Response, from January 1, 2022 through March 31, 2022. The services, under four categories (Health Education and Outreach, Contract Tracing & Medical Investigation, Quarantine Supports) requires pre-approval by DPH prior to implementation.

**Conclusion**

If approved by the Committee, this Item will move forward for full Board consideration at the March 23, 2022 Commission Meeting.
Program Planning and Evaluation Committee Meeting

Date: February 17, 2022
Program: Health Services, African American Coalition
Agenda Item #: 7A
Director: Jane Thomas, Marcie Santana
Subject: COVID-19 Community Health Project 2.0
Officer: Jack Lazzarini, Heather Brown

Recommended Action

Staff recommends Committee ratification for full Board consideration of the COVID-19 Community Health Project (CCHP) grant, in the amount of $300,000 submitted to Sierra Health Foundation on December 13, 2021.

Background

Sierra Health Foundation released the COVID-19 Community Health Project funding opportunity with the objective to conduct outreach efforts across 39 counties in California and engage populations disproportionately impacted by COVID-19 on the importance of getting vaccinated and practicing harm reduction in our most impacted communities.

Fresno Economic Opportunities Commission (EOC) proposal will reach 10,000 community members during the project period through outreach approaches including phone banking, door-to-door conversations, community canvassing, booth/tabling at physical locations, and digital or in-person group trainings, meetings and events. Community members will be located in targeted, high density zip codes that have low vaccination rates and high numbers of unvaccinated populations.

Two of Fresno EOC’s programs, Health Services and the African American Coalition, will be funded under this opportunity. Health Services will receive $200,000 for its outreach efforts and funding for one (1) full-time Coordinator and five (5) full-time Health Educators. The African American Coalition will receive $100,000 for its outreach efforts and funding for seven (7) part-time Outreach Specialists.

Fiscal Impact

If awarded, Fresno EOC will receive up to $300,000 to begin the four-month project, which is set to end on March 31, 2022.

Conclusion

If approved by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission Meeting. The funds will allow Fresno EOC to continue connecting Fresno’s most underserved populations to trusted, accurate, relevant, and timely information and resources to help mitigate the spread of COVID-19.
PROGRAM PLANNING AND EVALUATION COMMITTEE MEETING

**Date:** February 17, 2022  
**Program:** African American Coalition

<table>
<thead>
<tr>
<th>Agenda Item #: 8A</th>
<th>Coordinator: Marcie Santana</th>
</tr>
</thead>
</table>

| Subject: Fresno HOPE – A Pathways Community Hub | Officer: Heather Brown |

**Recommended Action**

Staff recommends Committee ratification for full Board consideration the Fresno HOPE - A Pathways Community Hub application in the amount of $1,539,765, submitted on December 27, 2021.

**Background**

The purpose of the Fresno Health, Outreach, Prevention and Equity Pathways Community HUB is to provide an evidence-based, organized, pay-for-outcomes focused, network of community-based organizations that hire and train community health workers (CHWs) to reach out to those at greatest risk, identify their risk factors and assure that they connect to medical, social, and behavioral health services to reduce their risk. A certified HUB improves health, reduces costs, and promotes equity.

The Fresno HOPE PCH has contracted with government and private payers to provide care coordination to identified populations of clients located in Fresno County and surrounding areas who are underserved by the health care system and community-focused services. Grantees will provide this care coordination using the evidence-based PCH model and systems. The Fresno County Department of Public Health has approximately $5 million available for this funding opportunity.

Fresno EOC’s $1.5 million proposal would support 10 staff positions for the African American Coalition: a project manager, a supervisor and eight (8) community health workers.

On January 19, 2022 the program administrator, Fresno County Health Improvement Partnership (FCHIP), notified staff that an award of $741,358 will be made. With the revised scope of work, this grant will support five (5) staff positions for the AAC: a project manager and four (4) community health workers.
Fiscal Impact

Funding in the amount of $741,358 over an 18-month period, to begin February 2022 will support personnel, equipment and operating costs.

Conclusion

If approved by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission meeting.
### Recommended Action

Staff recommends committee acceptance on the grant award from University of California San Francisco (UCSF) for the Office of Population Affairs (OPA) project on “Promoting Optimal Health for Rural Youth” for fiscal year 2021-2022 in the amount of $306,710.

### Background

Throughout this 3-year project of Promoting Optimal Health for Rural Youth, Fresno EOC aim to engage youth and community stakeholders in the rural communities of Fresno County, California to improve the optimal health of adolescents and reduce unintended pregnancies and STIs among adolescents. Youth living in these communities face greater health disparities and greater unmet needs than their counterparts in urban areas – not only due to geographic isolation, but also as a result of higher levels of poverty, lower educational opportunities, and fewer extracurricular and employment opportunities. Fresno EOC will replicate an effective program model (Positive Prevention Plus) with fidelity, involving key systems and building on community strengths to meet critical gaps in sexual health education and services.

### Fiscal Impact

$969,552.00 is the maximum amount allocated for Fresno EOC Health Services for period 2020-2023. Total of 3.5 FTE’s were hired to implement this project to the rural communities in Fresno County.

### Conclusion

If accepted by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission meeting. Acceptance of award for 2021-2022 will financially support year two (2) of this project.
Recommended Action

Staff recommends committee acceptance of the grant award from First 5 Fresno County for the Fresno Grows Best Babies Zone project in West Fresno for fiscal year 2021-2022 in the amount of $210,000.

Background

Fresno Grows Best Babies Zone (BBZ) addresses economic, social and structural determinants of health through interventions and opportunities for African Americans at the neighborhood level in Southwest Fresno. The Zone drives place-based anti-racism work which will lead to improved maternal health outcomes and the reduction of African American preterm birth and infant mortality in four census tracts (2, 7, 9.02 and 10) in the 93706 zip code. The Zone was established in 2019, along with support from community partners including University of California San Francisco Pre-term Birth Initiative, West Fresno Family Resource Center, First 5 Fresno County, Fresno County Department of Public Health along with community advocates Dr. Venise Curry and Ms. Shantay Davies Balch.

BBZ is a community-driven Initiative seeking to achieve transformative solutions to improve Black maternal health outcomes and lower infant mortality in Black communities. Zone efforts aimed at sustainably improving socioeconomic, environmental and health conditions for Black residents in West Fresno will positively impact poverty rates in the zone.

Short term goals:

Increased understanding and engagement of African American residents in socioeconomic, environmental and health advocacy efforts within the Zone.

Community driven priorities, recommendations, findings will be disseminated to relevant partners and external stakeholders.
Long term goals:

African American residents in the Zone are active in advocacy initiatives, system-level decision-making and implementation efforts resulting in improved maternal health and infant mortality outcomes.

Increase in community-led solutions and strategies addressing racism as a root cause of poor Black maternal health and birth outcomes.

Improved socioeconomic conditions for residents living in the Zone.

**Fiscal Impact**

$210,000 is the maximum amount allocated for Fresno EOC for the 2021-2022 fiscal year. To date, one FTE has been hired to implement the program. There are plans to hire two additional staff persons.

**Conclusion**

If accepted by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission meeting. Acceptance of award for 2021-2022 will financially support year three (3) of this project.
Date: February 17, 2022

Program: Training and Employment: Local Conservation Corps

Agenda Item #: 11A

Director: Jeff Davis, Shawn Riggins

Subject: YouthBuild AmeriCorps

Officer: Michelle L. Tutunjian

Recommended Action

Staff recommends Committee acceptance for full Board approval of the YouthBuild AmeriCorps 2022-23 grant from YouthBuild USA in the amount of $175,000.

Background

Overseen by the Corporation for National and Community Service, AmeriCorps is a national service program that engages more than 75,000 Americans each year in service opportunities that address critical needs in education, healthy futures, clean energy/environment, veteran affairs, economic opportunity, disaster relief and other unmet human needs. YouthBuild AmeriCorps members build or rehabilitate low-income housing, which is already a primary component of the YouthBuild program model and which makes AmeriCorps a natural overlay to the YouthBuild program. YouthBuild programs are already serving communities, developing leaders, and providing educational opportunities for young people.

Becoming a YouthBuild AmeriCorps program gives recognition to the service-orientation of those activities and gives YouthBuild AmeriCorps members the opportunity to see themselves as service providers in their community. YouthBuild AmeriCorps grants provide YouthBuild programs with AmeriCorps slots (awards) for their YouthBuild students accompanied by a small operating grant to cover YouthBuild AmeriCorps program expenses needed to ensure compliance with the grant requirements. Grantees are responsible for providing funds and other resources to match the federal funds they receive through their AmeriCorps grant. YouthBuild AmeriCorps grants are only awarded to YouthBuild programs that are members of YouthBuild USA’s Affiliated Network. The term of the grant period is from August 15, 2022 to August 14, 2023.

The education awards will provide for the following:

- Two (2) Full-Time members (1,700 hours)
- Two (2) Half-Time members (900 hours)
- 31 Reduced Half-time members (675 hours)
Fiscal Impact

Operational funding will assist with salaries for several LCC staff members and facilities operations. All awarded YouthBuild AmeriCorps subgrantees need to provide a dollar for dollar match against a program’s awarded YouthBuild AmeriCorps subgrant. The YouthBuild Charter School of California provides $169,295 towards the match and Fresno EOC is providing 3.74% of the indirect costs not covered by the grant fund in the amount of $5,705 for the required match. Fresno EOC will use buyback CRV funds to cover the balance for the required match.

Conclusion

If accepted by the Committee, this item will move forward for full Board consideration at the March 23, 2022 Commission meeting. This request aligns with the agency's goals of assisting a low-income, diverse workforce, and provide training in the effort to assist them in becoming self-sufficient.
Background

The information presented below is intended to inform the Committee of a future funding opportunity to partner and potentially provide training and employment services as a sub-contractor under the American Rescue Plan Act (ARPA).

In response to the ARPA Good Jobs Challenge Notice of Funding Opportunity (NOFO), Fresno County Economic Development Corporation (EOC) Training and Employment Services will be submitting the “Built 4 Scale” proposal in the amount of $25,000,000 over a three-year period. The deadline for submission is February 10, 2022. Under this proposal Fresno EOC has been selected as a partner and potential sub-contractor.

Through the ARPA Good Jobs Challenge NOFO, the Economic Development Administration (EDA) aims to assist communities and regions impacted by the coronavirus pandemic.

The “Built 4 Scale” proposal is a collaborative endeavor aimed at getting historically underserved Americans in California’s Central Valley back to work by combining community-based organization recruitment and case management with industry-led skills training connecting unemployed and underemployed individuals to local existing and emerging career opportunities. Collaborative partners include State Center Community College, Fresno Regional Workforce Development Board, Fresno Madera Tulare and Kings Counties Building Trades Council, Fresno EOC, Tulare County Workforce Development Board, and the Madera County Workforce Development Board.

If awarded, Fresno EOC Training and Employment Services will receive $2,625,000 to scale the Valley Apprenticeship Connections (VAC) Program Rural Cities Mobile Training Project. The project will allow residents in rural Fresno County to have the
opportunity to participant in one of six VAC cohorts to be conducted at varying rural communities. The project will be scheduled to commence July 1, 2022.

As part of the “Built 4 Scale” proposal, Fresno EOC is also a subcontractor for State Center Community College District to administer the “Thinking for a Change” soft skills curriculum to the Manufacturing and Gladiator Welding programs.

The EDA has a total of $500 million available for this funding opportunity and anticipants making between 25-50 awards nationally.

Funding will augment the existing VAC program by increasing the total number of cohorts conducted per year and the number of participants served. Funding will support nine additional staff positions. Notification of awards will be announced no later than April 2022.
**Program Planning and Evaluation Committee Meeting**

<table>
<thead>
<tr>
<th>Date: February 17, 2022</th>
<th>Program: Training and Employment Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agenda Item #: 11C</td>
<td>Director: Jeff Davis</td>
</tr>
<tr>
<td>Subject: Employer of Record Services Extension</td>
<td>Officer: Michelle L. Tutunjian</td>
</tr>
</tbody>
</table>

**Background**

The information presented below is intended to keep the Committee informed of the employer of record services extension.

Through the Fresno Regional Workforce Development Board Workforce Connection Young Adult Program operated by Fresno EOC Training and Employment Services Division, subsidized work experience placement is provided to youth, ages 14 to 24. Under a Memorandum of Understanding, Fresno EOC acts as the employer of record paying reimbursable wages to the youth we serve. By extending the term of the employer of record services, Fresno EOC will continue with this responsibility. The extension also provides for the creation/expansion of additional County of Fresno work sites which will aide in the placement of youth in quality locations aimed at increasing career training options.

The employer of record services extension will be in effect for a two-year period commencing November 24, 2021 and ending November 23, 2024.
Background

The information presented below is intended to inform the Committee of a potential funding opportunity under the County of Fresno’s American Rescue Plan Act (ARPA) funding.

Fresno EOC Energy Services and Local Conservation Corps (LCC) have each submitted Statements of Interest in response to the County of Fresno’s solicitation to gauge interest in potential ARPA funding. This process does not commit the County to grant any funds or commit Fresno EOC to the proposals in the statements of interest.

Energy Services submitted a statement of interest for $1,200,000 to provide Solar Photovoltaic (PV) system installation for approximately 70 low-income, single-family homes. Homes would be eligible based on current Low-Income Home Energy Assistance eligibility requirements and through documentation of financial hardship due to the COVID-19 pandemic.

LCC submitted a statement of interest for $48,548 to upgrade its outdated computer lab. The amount includes 33 computers with, including three for the front office and three for public use in the lobby, as well as licensing, software, and associated equipment like monitors. An upgraded computer lab would be a significant benefit to LCC’s programs and participants, as well as other Fresno EOC programs and external community partners and residents.
PROGRAM PLANNING AND EVALUATION COMMITTEE MEETING

Date: February 17, 2022  Program: Impact & Development
Agenda Item #: 13A  Director: Kelsey McVey
Subject: Grant Tracker  Officer: Heather Brown

Background
The information presented in the Grant Tracker is intended to keep the Board appraised of the program grant activity for Fresno EOC.
## Funded

<table>
<thead>
<tr>
<th>Submitted</th>
<th>Program</th>
<th>Name</th>
<th>Funder</th>
<th>Amount Requested</th>
<th>Board Report Date</th>
<th>Date of Notice</th>
<th>Amount Awarded</th>
</tr>
</thead>
<tbody>
<tr>
<td>4/12/2021</td>
<td>Advance Peace Fresno</td>
<td>General Proposal</td>
<td>City of Fresno</td>
<td>$960,000</td>
<td>5/26/2021</td>
<td>12/1/2021</td>
<td>$950,000</td>
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<tr>
<td>10/4/2021</td>
<td>Advance Peace Fresno</td>
<td>General Proposal</td>
<td>California Endowment</td>
<td>$225,000</td>
<td>12/15/2021</td>
<td>11/22/2021</td>
<td>$225,000</td>
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<tr>
<td>10/12/2021</td>
<td>Sanctuary and Support Services, Food Distributions and Training &amp; Employment</td>
<td>Food Assistance, Homeless Support and Youth Internships</td>
<td>CVS Health</td>
<td>$75,000</td>
<td>10/22/2021</td>
<td>11/1/2021</td>
<td>$75,000</td>
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<tr>
<td>11/5/2021</td>
<td>Best Babies Zone - Black Maternal Wellness</td>
<td>General Proposal</td>
<td>Anthem</td>
<td>$100,000</td>
<td>1/26/2022</td>
<td>11/8/2021</td>
<td>$30,000</td>
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<tr>
<td>10/18/2021</td>
<td>Foster Grandparents</td>
<td>AmeriCorps Senior Demonstration Program</td>
<td>AmeriCorps Seniors</td>
<td>$375,000</td>
<td>12/15/2021</td>
<td>1/19/2022</td>
<td>$375,000</td>
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<tr>
<td>12/20/2021</td>
<td>African American Coalition</td>
<td>Fresno HOPE - Pathways Community HUB Initiative</td>
<td>Fresno County Dept of Public Health &amp; Fresno County Health Improvement</td>
<td>$2,029,547</td>
<td>1/26/2022</td>
<td>1/19/2022</td>
<td>$741,358</td>
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### NOT FUNDED

<table>
<thead>
<tr>
<th>Submitted</th>
<th>Program</th>
<th>Name</th>
<th>Funder</th>
<th>Amount Requested</th>
<th>Board Report Date</th>
<th>Date of Notice</th>
</tr>
</thead>
<tbody>
<tr>
<td>8/6/2021</td>
<td>Advance Peace Fresno</td>
<td>Self Development of People</td>
<td>Presbyterian Mission on the Self Development of People</td>
<td>$15,000</td>
<td>9/22/2021</td>
<td>11/15/2021</td>
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<tr>
<td>8/9/2021</td>
<td>LCC</td>
<td>Recover Up</td>
<td>Families &amp; Workers Fund</td>
<td>$1,900,000</td>
<td>9/22/2021</td>
<td>12/9/2021</td>
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If awarded, the $75,000 request would be broken up into $30,000 to fund facility improvements at Sanctuary's T Street location, $25,000 to fund Food Distributions, and $20,000 to fund four T&E youth interns.

Funds to add a Guaranteed Income component to the existing Central Valley Forestry Corps project which will provide monthly stipends to enrolled participants for a 12-month period.
### NOT FUNDED

<table>
<thead>
<tr>
<th>Submitted</th>
<th>Program</th>
<th>Name</th>
<th>Funder</th>
<th>Amount Requested</th>
<th>Board Report Date</th>
<th>Date of Notice</th>
</tr>
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<tbody>
<tr>
<td>3/12/2021</td>
<td>Planning and Evaluation</td>
<td>Prop 68 Statewide Parks Program</td>
<td>California Dept of Parks and Recreation</td>
<td>$8,500,000</td>
<td>2/24/2021</td>
<td>12/8/2021</td>
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<td>12/13/2021</td>
<td>Health Services</td>
<td>Advancing Health Literacy</td>
<td>Fresno County Department of Public Health</td>
<td>$1,073,354</td>
<td>1/26/2022</td>
<td>1/12/2022</td>
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<tr>
<td>5/5/2021</td>
<td>Sanctuary and Support Services</td>
<td>Services for Victims of Human Trafficking</td>
<td>Dept of Justice OVC</td>
<td>$800,000</td>
<td>5/26/2021</td>
<td>1/25/2022</td>
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</tbody>
</table>

#### Acquisition of the Gateway Ice Center and development of a park on the northwest corner of Clinton and Marks.

#### Implementation of the Advancing Health Literacy Intervention program, which will include deploying Community Health Workers to improve health literacy of...

#### Provide trauma-informed support services, including legal services, for victims of human trafficking

### PENDING GRANTS

<table>
<thead>
<tr>
<th>Submitted</th>
<th>Program</th>
<th>Name</th>
<th>Funder</th>
<th>Amount Requested</th>
<th>Board Report Date</th>
<th>Expected Date of Notice</th>
</tr>
</thead>
<tbody>
<tr>
<td>4/12/2021</td>
<td>Advance Peace Fresno</td>
<td>Congressional Earmark Proposal</td>
<td>USDOJ</td>
<td>$300,000</td>
<td>5/26/2021</td>
<td>Spring 2022</td>
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<tr>
<td>12/13/2021</td>
<td>African American Coalition and Health Services</td>
<td>COVID-19 Community Health Project 2.0</td>
<td>Sierra Health Foundation</td>
<td>$300,000</td>
<td>1/26/2022</td>
<td>12/31/2021</td>
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<tr>
<td>3/15/2021</td>
<td>Energy Services</td>
<td>Energy Efficiency Grant Program</td>
<td>Energy Upgrade California</td>
<td>$20,000</td>
<td>3/24/2021</td>
<td>Not specified</td>
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<tr>
<td>12/16/2021</td>
<td>Energy Services</td>
<td>Marketing, Education &amp; Outreach</td>
<td>Pacific Gas &amp; Electric</td>
<td>$50,000</td>
<td>1/26/2022</td>
<td>1/10/2022</td>
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<tr>
<td>9/21/2020</td>
<td>Head Start 0 to 5</td>
<td>Early Head Start Expansion and EHS-Child Care Partnership Grant</td>
<td>Department of Health and Human Services, Office of Head Start</td>
<td>$944,092</td>
<td>9/30/2020</td>
<td>Not specified</td>
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<tr>
<td>10/8/2021</td>
<td>Health Services &amp; African American Coalition</td>
<td>Maternal Health Grant</td>
<td>Anthem</td>
<td>$4,684,278</td>
<td>1/26/2022</td>
<td>Not specified</td>
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</table>

#### Outreach to rural and urban Fresno County residents through direct and indirect methods about energy efficiency benefits and best practices.

#### Outreach to rural and urban Fresno County residents about CARE/FERA/ESA programs and complementary offerings and resources for income-qualified households.

#### Open new EHS center at Clinton and Blythe, serving 16 infants and toddlers, and partner with three Family Child Care Homes to provide wraparound services to an additional 12 infants and toddlers. (Competitive - new)

#### The Prenatal Case Management Program will recruit from the community and receive provider referrals of Black, Latino, and Asian pregnant women to ensure a fullterm birth. The project will provide support through a comprehensive prenatal assessment model and will provide up to $1,200 worth of...
<table>
<thead>
<tr>
<th>Submitted Date</th>
<th>Program</th>
<th>Name</th>
<th>Funder</th>
<th>Amount Requested</th>
<th>Board Report Date</th>
<th>Expected Date of Notice</th>
</tr>
</thead>
<tbody>
<tr>
<td>8/6/2021</td>
<td>LCC</td>
<td>Proud Parenting Grant Program</td>
<td>Board of State &amp; Community Corrections</td>
<td>$100,000</td>
<td>11/18/2021</td>
<td>Not specified</td>
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<td></td>
<td>Provide parenting education for corps members and partner with AFLP for young parents needing extra support, provide substance abuse and anger</td>
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<tr>
<td>4/15/2021</td>
<td>Sanctuary and Support Services</td>
<td>Fresno Rotary Grants</td>
<td>Fresno Rotary</td>
<td>$15,000</td>
<td>5/26/2021</td>
<td>8/1/2021</td>
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<td></td>
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<td>Purchase and installation of new double pane windows at the Sanctuary Shelter</td>
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<tr>
<td>4/30/2021</td>
<td>Sanctuary and Support Services</td>
<td>Housing Assistance Grants for Victims of Human Trafficking</td>
<td>Dept of Justice OVC</td>
<td>$594,316</td>
<td>5/26/2021</td>
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<td>Provide transitional and short term housing to victims of human trafficking</td>
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<td>11/2/2021</td>
<td>Sanctuary and Support Services</td>
<td>Foundation Grant</td>
<td>Slave 2 Nothing Foundation</td>
<td>$30,000</td>
<td>11/17/2021</td>
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<td>Emergency safe housing, food and support services for victims of human trafficking</td>
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<tr>
<td>12/30/2021</td>
<td>Sanctuary and Support Services</td>
<td>Human Trafficking Victim Assistance Grant</td>
<td>Cal OES</td>
<td>$666,666</td>
<td>1/26/2022</td>
<td>Prior to April 2022</td>
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<td>Identify human trafficking victims, connect them to service delivery system, provide training and technical leadership and provide leadership of the regional</td>
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<td>Provide 30 families with children enrolled in Head Start Huron with monthly supplemental incomes for a 12-month period</td>
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<tr>
<td>10/7/2020</td>
<td>Street Saints</td>
<td>Homework Center Proposal</td>
<td>Bank of America</td>
<td>$60,000</td>
<td>10/13/2020</td>
<td>Not specified</td>
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<tr>
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<td>Establish an afterschool tutoring program at the Hinton Center for up to 90 kids/day, five days/week. (Competitive - new)</td>
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<tr>
<td>11/13/2020</td>
<td>Street Saints</td>
<td>Youth Services</td>
<td>City of Fresno</td>
<td>$661,030</td>
<td>12/16/2020</td>
<td>After 12/9/20</td>
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<td>Partnership with Faith in the Valley and Fresno Barrios Unidos to provide paid internships, park clean up and afterschool programming.</td>
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<tr>
<td>3/24/2021</td>
<td>Transit Systems</td>
<td>FTA Section 5310 Elderly &amp; Disabled Specialized Transit</td>
<td>Fresno COG</td>
<td>$533,238</td>
<td>4/16/2021</td>
<td>April/May 2021</td>
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<td>For the purchase of six (6) passenger vehicles with ADA equipment to replace vehicles purchased between 2007-2008</td>
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