



**FRESNO ECONOMIC OPPORTUNITIES COMMISSION  
SANCTUARY AND SUPPORT SERVICES  
ADVISORY BOARD MEETING**

**Online:** <https://fresnoeoc.zoom.us/j/88309413531?pwd=THJuc1lCcDFSNmptvc2loYjhnYnJtQT09>

Meeting ID: 883 0941 3531 / Passcode: 440134 / Phone No.: 1-669-900-6833

**Thursday, December 8, 2022 at 12:00 p.m.**

**Agenda**

	<b><u>Presenter</u></b>	<b><u>Motion</u></b>	<b><u>Page</u></b>
I. <b>CALL TO ORDER</b>	Tom Nino		
II. <b>ROLL CALL</b>	Anita Ponce		
III. <b>APPROVAL OF MINUTES</b> September 9, 2022 Meeting Minutes	Tom Nino	Approve	2
IV. <b>AMENDED ADVISORY BOARD BYLAWS</b>	Tom Nino	Discussion	5
V. <b>PROGRAM UPDATES</b> <ul style="list-style-type: none"> <li>Accomplishments and Challenges</li> <li>Program Activity Reports</li> <li>Program Funding Activities</li> </ul>	Misty Gattie-Blanco	Information	11
VI. <b>PROGRAM ANNOUNCEMENTS</b> <ul style="list-style-type: none"> <li>Repurposed Sanctuary Youth Shelter to Bridge Housing</li> <li>Making Spirits Bright: Rescheduled to December 10</li> <li>Central Valley Freedom Coalition Meeting: December 13, 2022</li> <li>National Human Trafficking Prevention Month: January 2023</li> <li>National Human Trafficking Awareness Day: January 11, 2023</li> <li>Pledge To Stop Trafficking: January 17, 2023</li> <li>Point-In-Time Count: January 24 – 25, 2023</li> </ul>	Misty Gattie-Blanco	Information	26
VII. <b>OTHER BUSINESS</b> 2023 Sanctuary Advisory Board Meeting Schedule	Misty Gattie-Blanco	Information	29
VIII. <b>PUBLIC COMMENTS</b> (This portion of the meeting is reserved for persons wishing to address the Advisory Board on items within jurisdiction but not on the agenda. Comments are limited to three minutes).			
IX. <b>ADJOURNMENT</b>			

# SANCTUARY AND SUPPORT SERVICES ADVISORY BOARD MEETING

## VIA ZOOM

Thursday, September 8, 2022

### Minutes

#### I. CALL TO ORDER

The meeting was called to order by Tom Nino, Chair, at 12:04 PM

#### II. ROLL CALL

There was a quorum established at this meeting.

Tom Nino, Chair <i>Social Services Representative</i>	P	Cynthia Cervantes <i>Health Representative</i>	A
Alena Pacheco <i>Fresno EOC Commissioner</i>	P	<i>Law Enforcement - Open</i>	N/A
Itzi Robles <i>Fresno EOC Commissioner</i>	P	<i>Business Representative – Open</i>	N/A
Michael Reyna <i>Community At Large</i>	P	<i>Sanctuary Representatives (Varies)</i>	X

P = Present, A = Absent, X = Excused Absence

#### Staff Present:

Michelle L. Tutunjian, Chief Operating Officer  
Misty Gattie-Blanco, Sanctuary Director  
Chrystal Streets, Homeless Services Manager  
Amber Secundino, CVAHT Manager  
Jennifer Cruz, LGBTQ+ Manager  
Anita Ponce, Program Assistant III

#### III. APPROVAL OF MINUTES

June 9, 2022 – Robles/Reyna M/S/C to approve June Meeting Minutes. All in favor.

#### IV. PROGRAM UPDATES

- Accomplishments and Challenges

Gattie-Blanco provided an overview of the Accomplishments and Challenges to the committee and highlighted the Challenges across the projects is recruitment.

- Program Activity Reports  
Activity reports were previously provided to the committee.

#### Homeless Services

Streets provided an overview of the reports and noted there aren't any significant changes. Permanent Supportive Housing Projects reached benchmark, all exits were positive with permanent solutions that did not require any subsidies.

#### Shelters

We have not been receiving any calls for eligible youth however for the Transitional Shelter and Bridge Housing has been at full capacity. The waiting list for Bridge Housing is also full.

#### Outreach and Navigation

The outreach team goes out five (5) days a week, because of the heat the team is going out early in the morning and making navigation calls when the weather is hot. Currently recruiting for open positions.

HOPE housing project is resuming since school started back up. One of the units through RH Builders is completed and there will be an additional 46 units for project HOPE.

#### CVAHT

Secundino shared CAL- OES grant and OVC grant for minors are reaching and exceeding targeted goals. We are actively recruiting for two (2) additional Advocates. The new housing grant is still not collecting data for actively serving participants, we are actively working with consultant (required for grant) to update policies and procedures to be more inclusive for this housing project.

#### LGBTQ

Gattie-Blanco shared we are currently working on a report system for project, the majority of events are community drop-in.

Cruz shared there's an average of 2-5 walk-ins seeking resources and referral services. The center is currently holding four (4) different peer support groups four (4) days a week, a structured therapy group by sub-contracted ICSI. Additionally, on Saturday's we're holding a substance abuse support group, followed up with assessments and screenings in partnership with Touchstone Recovery. We had several clients who went into in-patient treatment. Additionally, LGBTQ staff have been trained by California Rural Legal Services to assist clients with legal documents for Name and Gender Markers changes.

Tutunjian asked Cruz to share the partnership with Health Services. Cruz shared Health Services along with Fresno County are providing monkey pox vaccines at various Fresno EOC locations, including LGBTQ+ Center. The number of people getting the vaccine has increased, additionally informational pamphlets are being distributed and posted online to increase knowledge of monkey pox.

Gattie-Blanco shared only two (2) funding sources for LGBTQ require data which is submitted online. Youth Substance Abuse served 80% - 90% of targeted population, part of the decrease of clients served is we were unable to reach schools due to COVID.

Pacheco inquired in HOPE what were the numbers for last year, Streets commented it was in the 100's and doesn't have on hand but she can provide via email. Pacheco inquired on funding sources for HOPE, do all funding sources serve the same population. Gattie-Blanco informed the committee it is serving the same population, when we build the county for the specific age ranges we don't bill Fresno City College.

- Program Funding Activities

Gattie-Blanco gave an overview of the Program Funding Activities and shared we just received \$2,000 for Making Spirits Bright which is an event we hold in December. We were awarded HUD grants, pending contract agreements.

Robles asked about the HEAP program from City and County, how is Sanctuary involved in offering of services? Streets informed the committee we work with Poverello House with the HART program, which is the official outreach team for City of Fresno. They are in charge of going out to encampments and making

relationships with individuals and connecting them to shelters or navigation services. HEAP funding specifically funds the Youth Bridge Housing. Streets shared HEAP funds cover 12 beds under County, 4 beds under City and navigation services. Reyna inquired if Poverello is at full capacity do they reach out to Sanctuary? Streets shared Poverello will start calling various shelters to locate space.

- **Shelter Facility Update**

Gattie-Blanco shared we are looking at expanding Youth Bridge Housing at current location (T St.) to additional beds at N St. (current Youth Shelter Shelter) which is closing end of September. Additionally, HERO Team is working out of same location.

Reyna inquired why Youth Shelter is closing, Gattie-Blanco informed the committee that at the last meeting in June we announced the Basic Center funds were being voluntarily relinquished due to lack of services. The location is being re-purposed to better serve the community.

Pacheco inquired with the knowledge of waiting lists and placing individuals in permanent housing, are there different funding sources that are allocated towards master leasing and providing permanent housing? Is there a certain portion set towards rent? If yes, what happens to the funds when there is no place available to individuals? What happens to the funds? Gattie-Blanco shared we are able to move funds from one category to another within the funding source to avoid returning funds. Additionally, several years' ago the agency decided to serve additional clients if funds are available, if funding is not available we will not fill the space, this has assisted us in depleting funds.

**V. PROGRAM ANNOUNCEMENTS**

- Runaway and Homeless Youth Prevention Month: November 2022
- Making Spirits Bright: December 3, 2022

**VI. OTHER BUSINESS**

Next meeting is scheduled December 8, 2022

**VII. PUBLIC COMMENTS**

(This portion of the meeting is reserved for persons wishing to address the Advisory Board on items within jurisdiction but not on the agenda. Comments are limited to three minutes).

**VIII. ADJOURNMENT**

The meeting was adjourned at 12:50 PM – Reyna/Robles M/S/C. All in favor.

Respectfully Submitted,

Misty Gattie-Blanco  
Sanctuary Director

# **FRESNO ECONOMIC OPPORTUNITIES COMMISSION**

## **SANCTUARY AND SUPPORT SERVICES ADVISORY BOARD BYLAWS**

~~2022~~DECEMBER 2022

## FRESNO EOC SANCTUARY AND SUPPORT SERVICES ADVISORY BOARD BYLAWS

### ARTICLE I. NAME

The name of the Board will be known as the “*Sanctuary and Support Services Advisory Board*,” hereinafter referred to as the *Advisory Board*.

### ARTICLE II. PURPOSE

The purpose of the *Advisory Board* is to provide Fresno Economic Opportunities Commission (EOC) Sanctuary and Support Services (*Sanctuary*) programs with review, advice/guidance, ~~and to~~ and to be an advocate in all matters pertaining to *Sanctuary*.

### ARTICLE III. DUTIES AND RESPONSIBILITIES OF THE ADVISORY BOARD

#### Section 1.

The *Advisory Board* shall review and make recommendations regarding the *Sanctuary* to the Fresno EOC Board of Commissioners. This review includes discussion of licensing issues, client demographics and reported client incidents, which will be documented in Board minutes ~~and forwarded to the State Department of Social Services Community Care Licensing office~~, as requested.

#### Section 2.

The *Advisory Board* shall serve as a liaison between the *Sanctuary* and other businesses and agencies.

#### Section 3.

The *Advisory Board* shall assist in the development and enhancement of the *Sanctuary*’s public image.

#### Section 4.

The *Advisory Board* shall recommend a strategy for continued funding of the *Sanctuary*.

#### Section 5.

The *Advisory Board* shall recruit and maintain a board membership to ensure the best service to *Sanctuary*.

### ARTICLE IV. MEMBERSHIP

#### Section 1.

The membership of the *Advisory Board* shall include, members of the business community, the media, public agencies, youth, homeless or formerly homeless individuals and residents of the community-at-large that are concerned with ~~teen pregnancy~~ homelessness, LGBTQ, and human trafficking. These members may include:

- A. Minimum of one (1) Fresno EOC Agency Commissioner



- B. Two (2) Sanctuary & Support Services program clients including, but not limited to, ~~one~~ one (1) seat for homeless or formerly homeless individuals.
- C. One (1) representative from each public agencies providing services in: Law Enforcement, Education, Health, Social Services
- D. One (1) representative from civic organizations and/or the business community.
- E. Adults and/or youth from the community-at-large and/or from partner programs.
- F. Other individuals or organization representatives who possess skills, interests and/or resources, which will aid the *Advisory Board* in fulfilling its purpose.

## **Section 2.**

There shall be a minimum of five (5) members on the *Advisory Board*.

## **Section 3.**

~~Each member, excluding program clients, shall be fingerprinted as mandated by Community Care Licensing.~~

## **Section 43.**

If a member or their alternate is unable to attend two (2) or more regularly scheduled quarterly meetings within a calendar year, then their seat on the *Advisory Board* will be reviewed for replacement by the Sanctuary Director and Advisory Board Chairperson.

## **Section 54.**

Any member may choose to designate an alternate to attend and vote at *Advisory Board* meetings on their behalf. Alternate designees shall be subject to the same membership and clearance specifications as required of a primary member.

## **Section 65.**

The Sanctuary Director and Program Coordinating Staff shall serve as an ex-officio member of the *Advisory Board*.

# **ARTICLE V. MEETINGS**

## **Section 1.**

The *Advisory Board* shall meet four times per year.

## **Section 2.**

Fifty-one percent (51%) of the membership shall constitute a quorum at all meetings.

# **ARTICLE VI. OFFICERS**

## **Section 1.**

Only members of the *Advisory Board* shall be eligible to hold office on the *Advisory Board*.

## **Section 2.**

A nominating committee, selected during the second to last scheduled meeting of the calendar year, shall submit candidate(s) for each office to the *Advisory Board*. Nominations may also be submitted by the membership at the time of election.

**Section 3.**

Officers shall be elected by a majority vote of the Board members at the Annual *Advisory Board* Meeting during the last scheduled meeting of each calendar year.

**Section 4.**

All elected officers shall take office immediately and shall remain in office until the next Annual Meeting of the *Advisory Board*.

**Section 5.**

If an officer is unable to attend more than one (1) regularly scheduled quarterly meeting within a calendar year, then their status on the *Advisory Board* shall revert to general membership. In such circumstances, no vote of the membership will be required to approve the change of membership status.

**Section 6.**

Officers may be removed by the following process:

- A. Any member of the *Advisory Board* may make a motion to consider the removal of an officer. Such a motion shall include a statement of reasons for removal from office including, but not limited to, illegal activity, conflict of interest, failure to perform specified duties, and/or change in fingerprint clearance.
- B. The officer that is being considered for removal at the next scheduled meeting shall receive written notification and reason for removal. This written notice shall be delivered in person or via registered mail no less than 14 days prior to the next scheduled meeting.
- C. Such officer shall be considered for formal removal at the next scheduled meeting with an affirmative vote of 2/3 of the membership present at that meeting.

**Section 7.**

Vacancies for officers may be filled at any regular meeting by vote of the membership with nominations being submitted from the floor.

**ARTICLE VII. DUTIES AND RESPONSIBILITIES OF THE OFFICERS**

The officers of the *Advisory Board* shall be the Chairperson, Vice-Chairperson, and Secretary.

**Section 1. Chairperson**

The Chairperson shall designate the date, time, and place of all meetings and affairs of the *Advisory Board*, at which he/she shall preside. He/she shall also be authorized to appoint subcommittees to undertake special tasks.

**Section 2. Vice-Chairperson**

The Vice-Chairperson at the request of the Chairperson or in the event of the Chairperson's absence shall perform any and all duties of the Chairperson.

**Section 3. Secretary**

The Secretary shall be responsible for insuring the recording and maintenance of the minutes and records of the *Advisory Board*, which shall include a current membership listing. The Secretary insures that all notices are distributed to all members.



## ARTICLE VIII. COMMITTEES

~~The Advisory Board shall have three standing committees consisting of Executive, Program Representation, and Fundraising, Community Partnership & Foundation Development.~~

### Section 1.

Each Committee Chairperson shall be appointed by the *Advisory Board* Chairperson. Each Committee Chairperson shall appoint committee members to his/her respective committee, except the Executive Committee.

### Section 2.

The *Advisory Board* Chairperson may designate ad-hoc committees to undertake particular tasks.

## ARTICLE IX. DUTIES & RESPONSIBILITIES OF THE COMMITTEES

### Section 1. Executive

The Committee shall consist of the officers of the *Advisory Board* and the Chairpersons of each of the committees. The Committee shall be responsible for making decisions on behalf of the *Advisory Board* in matters where immediate action is imperative during the interim periods between regularly scheduled *Advisory Board* Meetings. In addition, the Committee shall be responsible for recruitment and review of membership as specified by Article IV. Section 1. Any action taken by the Executive Committee shall be brought before the *Advisory Board* and ratified at the next scheduled regular meeting.

### Section 2. Program Representation

The Committee shall be representative of Sanctuary and [Youth-Support](#) Services programs, which will include five (5) seats representing *the programs*, at least one of which will serve on the *Advisory Board* and Executive Committee. This Committee will identify program service needs, present concerns, and/or deliver pertinent program-based information. The Committee shall be responsible for recommending direction for service provision as relevant to the *Sanctuary* operations and development.

### Section 3. Fundraising, Community Partnership & Foundation Development

The Committee shall be responsible for the development of an annual fundraising, community partnership, and marketing strategy. In addition, the Committee shall be responsible for the development and maintenance of a Foundation, as deemed appropriate.

## ARTICLE X. VOTING

### Section 1.

Only members or their designated alternates may vote and must be present at meetings to do so.

### Section 2.

A majority vote is necessary to pass any motion.

### Section 3.

The Chairperson may only vote in event of a tie.



## **ARTICLE XI. AMENDMENTS**

Amendments to these by-laws may be adopted by a majority of those members present at any meeting, provided that two weeks written notice is given prior to that meeting.

## Accomplishments and Challenges September - December 2022

Program	Accomplishments	Challenges	Acclamations
<b>Outreach</b>	<ul style="list-style-type: none"> <li>76 people were served with outreach services; 3 of those persons were under five (5) years old. No youth between the ages of 12-17 were served.</li> </ul>	<ul style="list-style-type: none"> <li>Three (3) vacant shifts continue to be open despite several recruitment strategies.</li> </ul>	
<b>Safe Place</b>	<ul style="list-style-type: none"> <li>Not Applicable</li> </ul>	<ul style="list-style-type: none"> <li>Dedicated funding to support a Safe Place Coordinator.</li> </ul>	
<b>Shelters and Youth Bride Housing</b>	<ul style="list-style-type: none"> <li>Transitional Shelter is at full capacity with a waiting list; 11 youth exiting into permanent housing solutions.</li> <li>Bridge Housing is at full capacity with a waiting list. 14 youth exited into permanent housing solutions.</li> </ul>	<ul style="list-style-type: none"> <li>Youth Shelter permanently closed on 09/30/22 due to lack of appropriate referrals and after approval from the Board of Commissioners in May 2022.</li> </ul>	<ul style="list-style-type: none"> <li>On November 28, a Press Release was issued regarding the repurposing of the Youth Shelter facility.</li> </ul>
<b>Housing</b>	<ul style="list-style-type: none"> <li>Housing Projects continue to meet benchmarks for each project. Each project is at or over capacity.</li> </ul>	<ul style="list-style-type: none"> <li>Not Applicable</li> </ul>	
<b>Central Valley Against Human Trafficking (CVAHT)</b>	<ul style="list-style-type: none"> <li>CVAHT was invited to participate in C2C FUSD Youth NIC project and started participation on September 14<sup>th</sup>.</li> <li>Outreach Coordinator conducted a HT101 Training to foster parents with Promesa Behavioral Health.</li> <li>Participated in a meeting with local unaccompanied service providers and Fresno Unified School Board to advocate for these youth on October 5<sup>th</sup>.</li> <li>Case Manager/Advocate was invited to participated in a DV roundtable hosted by Congressman Costa on October 14<sup>th</sup>.</li> <li>Staff continue to participate in community meetings and was invited to join California UC Providers meeting (unaccompanied minors) and attended first meeting October 15<sup>th</sup>.</li> <li>Continue to provide Training and Technical assistance to our partners when requested.</li> <li>Identified three apartment units and have begun the application process to secure the units to assist additional clients with Housing.</li> </ul>	<ul style="list-style-type: none"> <li>Program Manager and Housing Case Manager out on Leave of Absence through December. Client cases have been re-distributed to other CM/A's.</li> <li>It has been challenging locating affordable housing for clients.</li> </ul>	<ul style="list-style-type: none"> <li>Outreach Coordinator participated on a Facebook live interview for Labor Rights Week on September 2<sup>nd</sup> with the Mexican Consulate.</li> <li>Univision interview with Outreach Coordinator on September 2<sup>nd</sup> for Labor Rights Week and the intersection of trafficking.</li> <li>CVAHT was chosen by the Central California Society of India chose to donate to our project. We were honored at their Gala Dinner on October 1<sup>st</sup>.</li> <li>Outreach Coordinator and Minor Services Case Manager were interviewed by CART students for their schools HT project: Awareness of human trafficking and services available on November 2<sup>nd</sup>. They hope to post on CART social media in January 2023.</li> </ul>

## Accomplishments and Challenges September - December 2022

Program	Accomplishments	Challenges	Acclamations
<b>LGBTQ+ Resource Center</b>	<ul style="list-style-type: none"> <li>• Art Hop continues to be successful during September –November. Approximately 500 people visited the center to see the artist’s work and many people learned the center exists because of Art Hop night.</li> <li>• Q-Space pop-ups continued and were held on: September 14<sup>th</sup> and 28<sup>th</sup>, October 12<sup>th</sup> and 26<sup>th</sup>, and November 9<sup>th</sup> and 23<sup>rd</sup>.</li> <li>• LGBTQ Competency Training was conducted with the following organizations: Marjoree Mason Center.</li> <li>• ICSI Mental Health Support Groups continued and has 10-15 participants weekly. ICSI is also providing individual counseling sessions to over 20 individuals per week to LGBTQ clients onsite.</li> <li>• Thanksgiving lunch was handed out on November 22 to over 75 individuals at the center. Information and appointments were made for clients to receive additional services.</li> </ul>	<ul style="list-style-type: none"> <li>• Funding for YSUD/EYC and YOR has ended. The center will need new/additional funding to continue to provide all the services it is currently offering.</li> </ul>	<ul style="list-style-type: none"> <li>• On October 18, City of Fresno Councilmember Luis Chavez held a Press Conference announcing his donation of \$100K to the center.</li> <li>• On October 20, Fresno EOC and the Mexican Consulate held a Press Conference to sign an MOU for services at the center.</li> <li>• Interview by CUSD students to document what the center does and its importance to the community.</li> </ul>

## Permanent Housing Projects

### Project Phoenix

Grant Period: 09/01/2022 - 08/31/2023

QUARTER	NEW HOUSEHOLDS	EXITED HOUSEHOLDS	TOTAL HOUSEHOLDS	NEW ADULTS	EXITED ADULTS	TOTAL ADULTS	NEW CHILDREN	EXITED CHILDREN	TOTAL CHILDREN
QTR 1 (September - November)	7	1	23	7	1	26	0	0	2
QTR 2 (December - February)									
QTR 3 (March - May)									
QTR 4 (June - August)									
TOTAL	7	1	23	7	1	26	0	0	2

#### Goal

150% Benchmark: Assist 16 Households

100% Benchmark: Assist 35 individuals

### Project Hearth

Grant Period: 10/01/2022 - 09/30/2023

QUARTER	NEW HOUSEHOLDS	EXITED HOUSEHOLDS	TOTAL HOUSEHOLDS	NEW ADULTS	EXITED ADULTS	TOTAL ADULTS	NEW CHILDREN	EXITED CHILDREN	TOTAL CHILDREN
QTR 1 (October - December)	0	0	18	0	0	19	0	0	1
QTR 2 (January - March)									
QTR 3 (April - June)									
QTR 4 (July - September)									
TOTAL	0	0	18	0	0	19	0	0	1

#### Goal

113% Benchmark: Assist 16 Households

106% Benchmark: Assist 18 individuals

### Project Rise

Grant Period: 11/01/2022 - 10/30/2023

QUARTER	NEW HOUSEHOLDS	EXITED HOUSEHOLDS	TOTAL HOUSEHOLDS	NEW ADULTS	EXITED ADULTS	TOTAL ADULTS	NEW CHILDREN	EXITED CHILDREN	TOTAL CHILDREN
QTR 1 (November - January)	0	8	5	0	8	6	0	0	0
QTR 2 (February - April)									
QTR 3 (May - July)									
QTR 4 (August - October)									
TOTAL	0	0	13	1	0	14	0	0	0

#### Goal

0% Benchmark: Assist 13 Households

7% Benchmark: Assist 15 individuals



## Sanctuary Shelters

HOMELESS YOUTH PILOT PROGRAM (HYP)  
Grant Period: 04/01/2022 - 03/31/2023

QUARTER	INTAKES		AGE		GENDER			Cal OES Goals (unduplicated)								Cal OES Services (duplicated)									
			unduplicated		unduplicated																				
	Unduplicated	Total	17 and under	18+	Male	Female	Other	SHELTER	COUNSELING	OUTREACH	BASIC HEALTH	REUNIFIATION	HOUSING	FOLLOW UP-REUNIFICATION	FOLLOW UP- H	REFERRALS	CRISIS COMM	COUNSELING	SUB ABUSE TX	MEALS	MEDICAL	DENTAL	EMPLOYMENT	EDUCATION	ILP
QTR 1 (April-June)	12	36	4	32	22	13	1	12	5	8	1	1	9	1	2	55	152	19	0	768	1	0	5	2	17
QTR 2 (July-September)	46	91	6	40	20	24	2	46	7	15	0	6	9	2	8	23	1469	7	1	512	3	0	27	12	0
QTR 3 (October-December)*	48	92	10	28	22	25	2	48	2	0	1	8	2	2	0	15	1433	15	2	826	1	0	6	7	11
QTR 4 (January-March)																									
YTD TOTAL	12	36	4	32	22	13	1	12	5	8	1	1	9	1	2	55	152	19	0	768	1	0	5	2	17

### Cal OES Goals

\*Data collected through 11/30/22

1%	Outreach (1000)	0%	Reunification (210)
4%	Undup. Intakes/Shelter (300)	30%	Other Housing (30)
4%	Counseling (120)	0%	Follow up (reunify- 210)
1%	Basic Health (120)	7%	Follow Up (other Housing-30)



## Youth Bridge Housing

### City Youth Bridge Housing

Grant Period: 07/01/22 - 06/30/2023

QUARTER	INTAKES			City YBH Goals								
	# of adults	# of children	total	# of exits	# of positive exits	# of transports	# of referrals	# of doc readiness	# of homeless verifications	# of housing searches	# of trainings	# of meals
QTR 1 (July-September)	1	4	5	0	0	0	18	0	0	9	13	32
QTR 2 (October-December)*	5	6	11	10	9	14	23	5	0	12	12	39
QTR 3 (January-March)												
QTR 4 (April-June)												
YTD TOTAL	6	10	16	10	9	14	41	5	0	21	25	71

### County Youth Bridge Housing

Grant Period: 07/01/22 - 06/30/2023

QUARTER	INTAKES			County YBH Goals								
	# of individuals	# of families	total	# of persons served at risk for homelessness	# of persons served with prior plave not meant for habitation	# of instances of services	# of trainings	# of exits	# of exits to a permanant destination	# of other safe exits	# of days per leavers	# of meals
QTR 1 (July-September)	6	0	6	6	0	28	23	4	3	3	111	234
QTR 2 (October-December)*	2	1	4	4	0	55	22	3	2	0	107	91
QTR 3 (January-March)												
QTR 4 (April-June)												
YTD TOTAL	8	1	10	10	0	83	45	7	5	3	218	325

\*Data collected through 11/30/22



## Outreach and Navigation

### Hero Team 2

Grant Period: 09/01/2022 - 08/31/2023

QUARTER	Street Outreach Total	Age				Gender		
	Total Reached	17 and Under	18-24	25+	not given	Male	Female	Other/Not Given
QTR 1 (September - November)	75	4	4	39	28	31	16	28
QTR 2 (December - February)								
QTR 3 (March - May)								
QTR 4 (June - August)								
YTD TOTAL	75	4	4	39	28	31	16	28

### City Youth Navigation

Grant Period: 07/01/2022 - 06/30/2023

QUARTER	INTAKES			City Youth Navigation Goals											
	# of individuals	# of families	Total Served	# of exits	# of positive exits	# of diversions	# of coordinated entry assessments	# of transports	# of linkages	# of referrals	# of doc readiness	# of homeless verifications	# of housing searches	# of trainings	# of meals
QTR 1 (July-September)	0	0	0	4	4	0	2	6	6	3	1	0	0	0	0
QTR 2 (October-December)*	4	3	7	2	2	0	2	5	7	2	2	0	0	0	0
QTR 3 (January-March)															
QTR 4 (April-June)															
YTD TOTAL	4	3	7	6	6	0	4	11	13	5	3	0	0	0	0

### HOPE - Housing Navigation

Grant Period: 7/01/2022 - 06/30/2023

QUARTER	INTAKES		
	18-24	25+	total
QTR 1 (July-September)	10	1	11
QTR 2 (October-December)*	14	19	35
QTR 3 (January-March)			
QTR 4 (April-June)			
YTD TOTAL	24	20	46

\*Data collected through 11/30/22



**Central Valley Against Human Trafficking  
Cal OES: Human Trafficking Victim's Assistance Program**

**FY 20 April 1, 2021 – March 31, 2023**

Objective	12 Mo. Goal	REPORTING PERIOD		Cumulative	% of Target Reached
		Reporting Period 4/1/22 - 9/30/22	Reporting Period 10/1/22 - 3/31/23		
Number of victims to receive shelter	35	20	2	13*	37%
Number of victims to receive counseling	95	228	36	150*	158%
Number legal services provided	28	81	**	37*	132%

\*Data is only through 11/30/22.

\*\*Still pending data collected from CLFA.

**Central Valley Against Human Trafficking**  
**OVC: Integrated Services for Minor Victims of Human Trafficking**

**FY19 October 1, 2019 – September 30, 2022**

OBJECTIVE	36 Mo. Goal	REPORTING PERIOD							Cumulative	% of Target Reached
		10/1 - 12/31/19	1/1 - 6/31/20	7/1 - 12/31/20	1/1- 6/30/21	7/1/21- 12/31/21	1/1/22 - 6/30/22	7/1/22- 9/30/22		
Identify and provide comprehensive services to 75 minor victims of human trafficking.	75	28	30	15	81	98	106	110	358	477%
Connect 60 minors to service delivery systems through referrals	60	28	30	15	81	98	106	110	358	596%
Develop and Implement Minor Empowerment Group	8	0	1	4	4	2	2	0	13	162%
Develop and Implement Parent Support Group	8	0	0	1	5	2	1	0	9	112%



## LGBTQ+ Resource Center

QUARTER	Total Reached through Drop-In Center	Total # of Outreach Events	Total # of Volunteers	Total # of Volunteer Hours	Total # of Art Hop Events	Total # of Art Hop Attendees	Total # of LGBTQ Competency Trainings Conducted	Total # of Training Attendees	Total # of Social Media Posts (IG & FB)	Total # of Social Media Reaches
<b>QTR 1</b> (January - March)	60	18	2	24	0	0	4	175	129	11,153
<b>QTR 2</b> (April - June)	84	16	12	75	3	1300	3	65	274	49,813
<b>QTR 3</b> (July - September)	96	12	15	442	3	1200	3	155	145	17029
<b>QTR 4</b> (October - December)**	90	12	12	80	2	760	3	90	127	18145
<b>YTD Total</b>	330	58	41	621	8	3260	13	485	675	96140

\*\*Data is only through 11/30/22

## Funding Activities

### Current Projects

Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
City of Fresno	<b>Homeless Emergency Aid Program (HEAP) Homeless Youth Services</b> Aim to make homelessness infrequent, brief and non-recurring.	Homeless Services	06/01/19 – 06/30/21 *Amendment 1: 07/01/21 – 06/30/23	\$242,153
County of Fresno	<b>Homeless Emergency Aid Program (HEAP) Homeless Youth Services</b> Aim to make homelessness infrequent, brief and non-recurring.	Homeless Services	06/01/19 – 06/30/21 *Amendment 1: 07/01/21 – 06/30/23	\$327,884
U.S. Department of Justice, Office of Justice Programs, Office for Victims of Crime	<b>Integrated Services for Minor Trafficking Victims of Human Trafficking</b> To provide direct services to minor victims of all forms of human trafficking and partner with two sub-awardees.	CVAHT	10/01/19 – 09/30/22 *Extension Submitted to 09/30/23	\$499,998
County of Fresno	<b>Project HOPE</b> Provide Navigation & Income related Services to unstably housed Fresno City College Students between 18-24 years old.	Homeless Services	07/01/21 – 06/30/23 *Amendment 1: 07/01/22 – 06/30/23	\$260,290
Poverello House	<b>Project HART Outreach</b> Provide outreach services in partnership with Poverello House to the City of Fresno.	Homeless Services	10/01/21 – 09/30/23	\$68,640
U.S. Department of Justice, Office of Justice Program, Office of Juvenile Justice and Delinquency Prevention	<b>Mentoring for Youth Affected by the Opioid Crisis and Drug Addiction</b> To address opioid and stimulant use through education, prevention and treatment and providing one on one mentoring.	LGBTQ	10/01/21 – 09/30/24	\$625,000
U.S. Department of Justice, Office of Justice Programs, Office for Victims of Crime	<b>Housing Assistance for Trafficking Victims of Human Trafficking</b> To provide direct services to minor victims of all forms of human trafficking and partner with two sub-awardees.	CVAHT	10/01/21 – 09/30/24	\$594,316
California Governor's Office of Emergency Services (CalOES)	<b>Homeless Youth Emergency Services Pilot (HY) Program</b> Funds will continue crisis intervention and stabilization services for homeless youth (18-24). Funding is up to \$500,000/year for five years.	Homeless Services	04/01/22 – 03/31/27	\$2,375,000
California Governor's Office of Emergency Services (CalOES)	<b>Human Trafficking Victim Assistance Program</b> Partner with five sub-awardees to provide safety and supportive services to victims and survivors.	CVAHT	04/01/22 – 03/31/23	\$666,666

Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
Slave-2-Nothing Foundation (In-N-Out Burger)	<b>Slave 2 Nothing Foundation</b> To provide emergency housing to CVAHT clients.	CVAHT	04/01/22 – 03/31/23	\$20,000
Fresno City College	<b>FCC Housing Navigation</b> Provide Navigation Services to unstably housed Fresno City College Students.	Homeless Services	07/01/22 – 06/30/24	\$500,000
County of Fresno, Department of Behavioral Health	<b>Q-Space Pop Ups</b> Provide Pop Up events for youth and young adults of the LGBTQ population.	LGBTQ	08/01/22 – 07/31/23	\$20,000
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2021 Continuum of Care (CoC) – PHoenix Project, PSH</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/22 – 08/31/23	\$432,584
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2021 Continuum of Care (CoC) – Project Hearth, PSH</b> Funding for rental assistance, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/22 – 09/30/23	\$296,306
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2021 Continuum of Care (CoC) – HERO Team 2 Expansion</b> Supportive Services Only, to provide additional outreach and assessment to chronically homeless individuals and/or families and identify an assessment site location.	Homeless Services	10/01/22 – 09/30/23	\$525,000
Health Access Foundation	<b>Out 4 Mental Health</b> Statewide project to engage LGBTQ people and develop a mental health equity agenda offering tools to address the disparities.	LGBTQ	10/01/22 – 09/01/23	\$30,000
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2021 Continuum of Care (CoC) - Project Rise</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/22 – 10/31/23	\$49,867
PG&E's Better Together Program	<b>Making Spirits Bright</b> To provide 25 families with Christmas Tree, decorations, along with gifts in partnership with a local elementary school.	Homeless Services	12/2022	\$2,000
Slave-2-Nothing Foundation (In-N-Out Burger)	<b>Slave 2 Nothing Foundation</b> To provide emergency housing to CVAHT clients.	CVAHT	04/01/23 – 03/31/24	\$20,000
City of Fresno	<b>Homeless, Housing Assistance and Prevention (HHAP) Homeless Youth Services</b> Aim to make homelessness infrequent, brief and non-recurring providing bridge housing to unstably housed young adults.	Homeless Services	11/01/22 – 10/31/24	\$483,400

## Funding Activities

### Pending Projects

Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
Equality California	<b>Nosotros VIHviendo</b> Will expand LGBTQ+ Competency Training to strengthen safe and affirming spaces for clients.	LGBTQ	01/01/23 – 12/31/23	\$10,000
California Governor's Office of Emergency Services (CalOES)	<b>Human Trafficking Victim Assistance Program</b> Partner with four sub-awardees to provide safety and supportive services to victims and survivors.	CVAHT	04/01/23 – 03/31/24	\$666,666
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2022 Continuum of Care (CoC) – PHoenix Project, PSH</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/23 – 08/31/24	\$432,584
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2022 Continuum of Care (CoC) – Project Hearth, PSH</b> Funding for rental assistance, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/23 – 09/30/24	\$296,306
U.S. Department of Housing and Urban Development. Continuum of Care Program Competition	<b>FY 2022 Continuum of Care (CoC) – HERO Team 2 Expansion</b> Supportive Services Only, to provide additional outreach and assessment to chronically homeless individuals and/or families and identify an assessment site location.	Homeless Services	10/01/23 – 09/30/24	\$525,000
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2022 Continuum of Care (CoC) - Project Rise</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/23 – 10/31/24	\$49,867
U.S. Department of Housing and Urban Development Continuum of Care Program Competition	<b>FY 2022 Continuum of Care (CoC) - Project Rise Expansion</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/23 – 10/31/24	\$384,494
U.S. Department of Housing and Urban Development Special NOFO Program Competition	<b>FY 2022 HUD Special NOFO – Project Rise 2.0</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/23 – 10/31/26	\$1,150,482
Slave-2-Nothing Foundation (In-N-Out Burger)	<b>Slave 2 Nothing Foundation</b> To provide emergency housing to CVAHT clients.	CVAHT	04/01/24 – 03/31/25	\$30,000

## Funding Activities

### Completed Projects

Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
County of Fresno, Department of Behavioral Health	<b>Multi-Agency Access Program, MAP Point</b> Apply a community-screening tool and develop linkages for services for existing and new clients of Fresno EOC's Sanctuary, WIC and Head Start programs.	LGBTQ+	10/01/18 – 06/30/21	\$500,000
California Governor's Office of Emergency Services (CalOES)	<b>Human Trafficking Victim Assistance Program</b> Partner with five sub-awardees to provide safety and supportive services to victims and survivors.	CVAHT	04/01/19 – 03/31/20	\$476,190
City of Fresno	<b>Homeless Emergency Aid Program (HEAP) Employment Services</b> To provide employment and training services to individuals experiencing homelessness in partnership with LCC.	Homeless Services	02/01/20 – 06/30/21	\$100,053.90
Slave-2-Nothing Foundation (In-N-Out Burger)	<b>Slave 2 Nothing Foundation</b> To provide emergency housing to CVAHT clients.	CVAHT	04/01/20 – 03/31/21	\$30,000
U.S. Department of Health and Human Services	<b>Basic Center Program (BCP)</b> Application submitted to support staff and operation costs for Sanctuary Youth Shelter for three years.	Homeless Services	09/30/18 – 09/29/21	\$200,000 annually (\$600,000)
U.S. Department of Justice, Office of Justice Programs, Office for Victims of Crime	<b>Comprehensive Services for Victims of All Forms of Human Trafficking</b> To provide comprehensive services to 150 victims of human trafficking.	CVAHT	10/01/18 – 09/30/21	\$1,033,333
U.S. Department of Housing and Urban Development	<b>FY 2019 Continuum of Care (CoC) – PHOENIX Project, PSH</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/20 – 08/31/21	\$399,442
U.S. Department of Housing and Urban Development	<b>FY 2019 Continuum of Care (CoC) – Project Home Plate, PH-RRH</b> Provide rental assistance, supportive services, administration in partnership with FHA.	Homeless Services	09/01/20 – 08/31/21	\$343,598
U.S. Department of Housing and Urban Development	<b>FY 2019 Continuum of Care (CoC) – Project Hearth, PSH</b> Funding for rental assistance, supportive services, and administration in partnership with FHA.	Homeless Services	10/01/20 – 09/30/21	\$279,938
U.S. Department of Housing and Urban Development. Continuum of Care Program Competition	<b>FY 2019 Continuum of Care (CoC) – HERO Team 2 Expansion</b> Supportive Services Only, to provide additional outreach and assessment to chronically homeless individuals and/or families and identify an assessment site location.	Homeless Services	10/01/20 – 09/30/21	\$525,000

Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
U.S. Department of Housing and Urban Development	<b>FY 2019 Continuum of Care (CoC) - Project Rise</b> NEW Project. Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/20 – 10/31/21	\$307,588
California Governor's Office of Emergency Services (CalOES)	<b>Human Trafficking Victim Assistance Program</b> Partner with five sub-awardees to provide safety and supportive services to victims and survivors.	CVAHT	04/01/21 – 03/31/22	\$476,190
California Governor's Office of Emergency Services (CalOES)	<b>Homeless Youth Emergency Services Pilot (HY) Program</b> Funds will expand crisis intervention and stabilization services for homeless youth (18-24). Funding is up to \$500,000/year for five years.	Homeless Services	04/01/17 – 03/31/22	\$2,500,000 (\$500,000 annually)
State of California, County of Fresno Department of Public Health & Central Valley Community Foundation	<b>Healthy Harvest</b> Provide hotel coordination, case management, food and transportation to farmworkers who are COVID positive and/or need quarantine assistance. Testing services for employers are to be added at a later date.	Homeless Services	09/20/20 – 12/31/20 *Extended to 06/30/21 *Contract Extension to 06/30/22	Reimbursement
Fresno City College	<b>FCC Housing Navigation</b> Provide Navigation Services to unstably housed Fresno City College Students.	Homeless Services	12/01/20 – 06/30/22	\$400,000
Slave-2-Nothing Foundation (In-N-Out Burger)	<b>Slave 2 Nothing Foundation</b> To provide emergency housing to CVAHT clients.	CVAHT	04/01/21 – 03/31/22	\$30,000
Saint Agnes Medical Center	<b>ACEs Aware Initiative Network of Care</b> To be included as part of the Network of Care and provide resources to the LGBTQ Community.	LGBTQ	05/01/21 – 06/30/22	Reimbursement
Public Health Institute	<b>Rise-UP</b> Funding to support the new LGBTQ+ center personnel costs.	LGBTQ+	09/01/21 – 08/31/22	\$40,000
U.S. Department of Health and Human Services	<b>Basic Center Program (BCP)</b> Application submitted to support staff and operation costs for Sanctuary Youth Shelter for three years.	Homeless Services	09/30/21 – 09/29/24 *Voluntarily Relinquished \$400,000 effective 09/29/22	\$200,000 annually (\$600,000)
U.S. Department of Housing and Urban Development	<b>FY 2020 Continuum of Care (CoC) – Phoenix Project, PSH</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	09/01/21 – 08/31/22	\$432,584



Sponsor/Funding Entity	Grant Name / Type of Work	Component	Project Date	Funding Amount
U.S. Department of Housing and Urban Development	<b>FY 2020 Continuum of Care (CoC) – Project Home Plate, PH-RRH</b> Provide rental assistance, supportive services, administration in partnership with FHA.	Homeless Services	09/01/21 – 08/31/22	\$366,494
Sierra Health Foundation	<b>LGBTQ Youth Substance Use Disorder Prevention Program (YSUD)</b> To provide mentorship and substance use prevention to LGBTQ and at-risk youth for 36-months.	LGBTQ+	03/15/20 – 09/30/22	\$1,000,000
YOR California	<b>LGBTQ Youth Substance Use Disorder Prevention Program</b> To provide substance use prevention to LGBTQ and at-risk youth.	LGBTQ+	03/15/21 – 08/31/22 *extended to 09/30/22	\$646,211
Sierra Health Foundation: Center for Health Program Management	<b>Stimulant Use Prevention and Treatment in Communities of Color (MAT)</b> To address opioid and stimulant use through education, prevention and treatment.	LGBTQ	07/01/21 – 11/30/22	\$1,000,0000
U.S. Department of Housing and Urban Development	<b>FY 2020 Continuum of Care (CoC) – Project Hearth, PSH</b> Funding for rental assistance, supportive services, and administration in partnership with FHA.	Homeless Services	10/01/21 – 09/30/22	\$296,306
U.S. Department of Housing and Urban Development. Continuum of Care Program Competition	<b>FY 2020 Continuum of Care (CoC) – HERO Team 2 Expansion</b> Supportive Services Only, to provide additional outreach and assessment to chronically homeless individuals and/or families and identify an assessment site location.	Homeless Services	10/01/21 – 09/30/22	\$525,000
U.S. Department of Housing and Urban Development	<b>FY 2020 Continuum of Care (CoC) - Project Rise</b> Provides permanent housing through master leasing, operations, supportive services, and administration in partnership with FHA.	Homeless Services	11/01/21 – 10/31/22	\$322,995
CVS	<b>Shelter Rehabilitation</b> To provide repair and maintenance funds for Sanctuary Shelters.	Homeless Services	12/01/21 – 11/30/22	\$30,000

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FOR IMMEDIATE RELEASE

November 29, 2022

## **Press Release**

### **New Era for Former Youth Shelter Facility**

Program to serve individuals 18-24 years old experiencing homelessness

**Fresno, CA:** In September 2022, Fresno EOC announced a re-designation of its Sanctuary Youth Shelter facility from an emergency shelter for homeless and runaway youth ages 12-17 to Bridge Housing for 18-24-year old individuals experiencing homelessness.

#### **Shifting services to meet the current needs of the community.**

As a poverty-fighting agency, we are committed to listening to the community's needs. Therefore, Fresno EOC staff conducted meetings with community partners and others to determine the best use of the facility. As a result, Fresno EOC is repurposing the facility to serve young adults 18-24 years old with Bridge Housing. The primary goal is to give individuals and families an immediate, stable, safe place until a permanent housing opportunity is available. The program offers case management, access to supportive services identified through a client's case plan, employment, and educational assistance services, and referrals to mainstream services. Individuals and families eligible for Bridge Housing are referred to available providers through the Coordinated Entry System. To access the Coordinated Entry System in Fresno and Madera, go to: <https://fresnoeoc.org/wp-content/uploads/2022/11/Access-Site-Contact-Information-08.08.2022-FULL-PAGE.pdf>.

"Fresno EOC continues to be the only provider for Youth Bridge Housing in Fresno County. Due to the increased housing need for young adults, we are shifting the Youth Shelter facility to serve more individuals experiencing homelessness in the 18-24 age group," Misty Gattie-Blanco, Sanctuary and Support Services Director.

"We are dedicated and passionate about serving youth in our community, and we remain steadfast in our commitment to youth safety." Michelle Tutunjian, Fresno EOC Chief Operating Officer.

If you know of a youth or are a young person under 24 in need of services, please access Safe Place by texting for help. Text the word "safe" and your current location (address, city, state) to 4HELP (44357), 24 hours a day. Youth can also call or text the California Youth Crisis Line, 24 hours a day, 7 days a week, at (800) 843-5200. Youth under 18 can also receive help at Sanctuary Transitional Shelter located at 1046 T Street, Fresno, CA 93721. Program staff will provide referrals to services based on your needs.

To learn more about housing and shelter programs available, please visit:

<https://fresnoeoc.org/homeless-services/>

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### About Fresno EOC Sanctuary and Support Services

Sanctuary and Support Services provides a variety of programs to meet the needs of at-risk youth and young adults. Services include housing and shelter programs, providing overnight shelter and crisis intervention services for young adults, and administers 260 Safe Place sites throughout Fresno County. Additionally, Sanctuary operates the LGBTQ+ Resource Center, and Central Valley Against Human Trafficking, a regional project to identify and rescue victims of human trafficking.

### About Fresno Economic Opportunities Commission (EOC)

Established in 1965, Fresno EOC is a non-profit Community Action Agency that provides opportunities, strengthens self-sufficiency, and offers support for all people. We listen to the needs of the communities we serve to create effective programs and services. Fresno EOC is at the forefront, continuing the war on poverty with more than 35 programs dedicated to getting people the help they need to achieve their goals.

###

# SAVE THE DATE

JANUARY 17, 2023



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## **Sanctuary Advisory Board 2023 Meeting Schedule**

<b><u>Date</u></b>	<b><u>Time</u></b>
March 9	12:00 – 1:00 p.m.
June 8	12:00 – 1:00 p.m.
September 14	12:00 – 1:00 p.m.
December 14	12:00 – 1:00 p.m.

\*Meeting dates are subject to change by the Sanctuary Advisory Board\*