

Fresno EOC Agency Budget

Table of Contents



Fresno EOC Agency	- 3
Fresno EOC Strategic Plan	- 7
Food Insecurity	11
Health and Wellness	- 14
Educational Achievement	17
Community Safety	-20
Employment Opportunities	- 23
Housing Stability	- 26



Agency Summary

Agency Summary



		2024			Food	W	omen Infants						School of
		Budget	% of budget		Services		& Children	Н	ealth Services		Head Start 0-5	Unli	imited Learning
REVENUES AND SUPPORT													
Grant Revenue	\$	90,161,275	72.7%	\$	1,711,293	\$	7,291,304	\$	2,632,585	\$	48,301,516	\$	3,855,256
										1			
Fee for Service Revenue	\$	29,804,459	24.0%	\$	6,693,682	\$	-	\$	1,124,085	\$	-	\$	-
Other Revenue	\$	3,823,080	3.1%	\$	1,797,557	\$	-	\$	-	\$	7,794	\$	2,000
Donation Contributions	\$	178,905	0.1%	_		\$	-	\$	-	i		\$	105,000
TOTAL REVENUES AND SUPPORT	\$	123,967,719	100%	\$	10,202,532	\$	7,291,304	\$	3,756,670	\$	48,309,310	\$	3,962,256
EXPENSES				_						 			
Personnel Costs	\$	82,254,198	66.4%	\$	3,981,688	\$	5,778,945	\$	2,576,637		\$36,633,803	\$	2,305,092
Admin Services	\$	8,385,781	6.8%	\$	424,482	\$	662,845	\$	352,555	\$	4,001,369	\$	197,835
Program Costs	\$	32,637,762	26.3%	\$	5,737,264	\$	735,622	\$	827,479	\$	7,674,138	\$	1,346,829
Other Costs	\$	689,977	0.6%	\$	59,098	\$	113,892	\$	-	\$	-	\$	112,500
TOTAL EXPENSES	\$	123,967,719	100%	\$	10,202,532	\$	7,291,304	\$	3,756,670	\$	48,309,310	\$	3,962,256
IN-KIND TRANSACTIONS	_			_		_							
Non-Cash Revenue	\$	8,197,091		\$	-	\$	-	\$	-	\$	-	\$	-
Non-Cash Expenses	\$	(8,197,091)		\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL IN-KIND TRANSACTIONS		\$0			\$0		\$0		\$0		\$0		\$0
NET SURPLUS/(DEFICIT)		(\$0)			\$0		\$0		\$0		\$0		\$0
Percentage of Expenditures		100.00%			8.23%		5.88%		3.03%		38.97%		3.20%
BEGINNING RESERVE		\$0											
2024 NET SURPLUS/(DEFICIT)		(\$0)						_		 			
ENDING RESERVE		(\$0)		_									

Agency Summary (continued)



	2024				Sanctuary &			1	Foster		Local
	Budget	% of budget	Transit	_	pport Services	A	dvance Peace		Grandparent	Con	servation Corps
REVENUES AND SUPPORT	•							1			
Grant Revenue	\$ 90,161,275	72.7%	\$ 2,651,057	\$	4,013,226	\$	1,494,246	\$	1,181,901	\$	3,223,561
Fee for Service Revenue	\$ 29,804,459	24.0%	\$ 8,790,889	\$	724,534	\$	-	\$	2,891	\$	461,242
Other Revenue	\$ 3,823,080	3.1%	\$ 1,189,552	\$	181,393	\$	-	\$	-	\$	36,684
Donation Contributions	\$ 178,905	0.1%		\$	73,905	\$	-	\$	-	\$	-
TOTAL REVENUES AND SUPPORT	\$ 123,967,719	100%	\$ 12,631,498	\$	4,993,058	\$	1,494,246	\$	1,184,792	\$	3,721,487
EXPENSES											
Personnel Costs	\$ 82,254,198	66.4%	\$ 7,642,682	\$	2,882,130	\$	757,061	\$	308,511	\$	2,565,833
Admin Services	\$ 8,385,781	6.8%	\$763,299	\$	349,500	\$	93,094	\$	33,513	\$	292,188
Program Costs	\$ 32,637,762	26.3%	\$ 4,225,195	\$	1,674,963	\$	624,091	\$	842,768	\$	863,466
Other Costs	\$ 689,977	0.6%	\$322	\$	86,465	\$	20,000	\$	-	\$	-
TOTAL EXPENSES	\$ 123,967,719	100%	\$ 12,631,498	\$	4,993,058	\$	1,494,246	\$	1,184,792	\$	3,721,487
IN-KIND TRANSACTIONS								1			
Non-Cash Revenue	\$ 8,197,091		\$ -	\$	-	\$	-	\$	-	\$	-
Non-Cash Expenses	\$ (8,197,091)		\$ -	\$	-	\$	-	\$	-	\$	-
TOTAL IN-KIND TRANSACTIONS	\$0		\$0		\$0		\$0	-	\$0		\$0
NET SURPLUS/(DEFICIT)	(\$0)		\$0		\$0		\$0		\$0	\$	(0)
Percentage of Expenditures	100.00%		10.19%		4.03%		1.21%		0.96%		3.00%
BEGINNING RESERVE	 \$0							 			
2024 NET SURPLUS/(DEFICIT)	(\$0)							1			
ENDING RESERVE	(\$0)										

Agency Summary (continued)



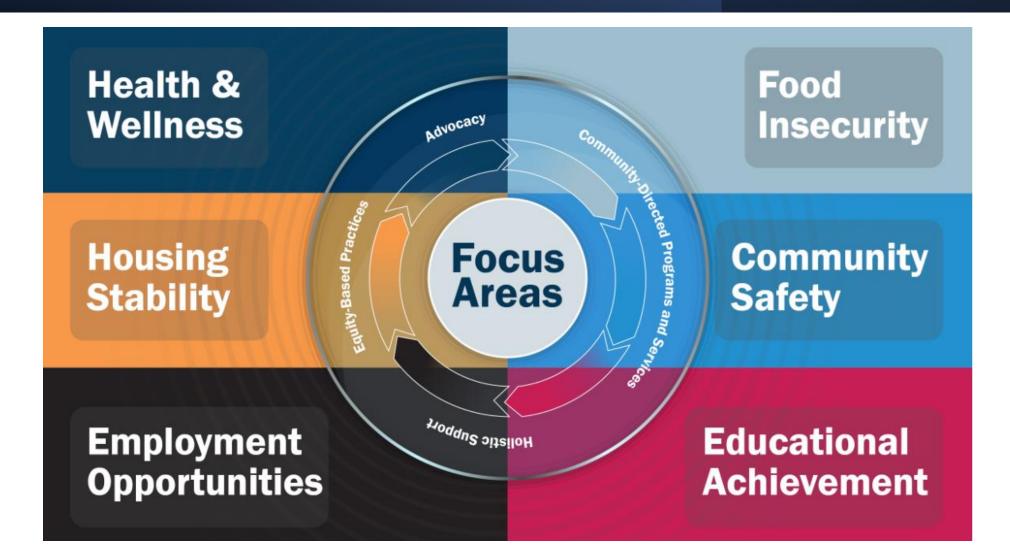
	2024		E	mployment &	Val	ley Apprenticeship					Navi	gation Network
	Budget	% of budget		Training		Connections	E	nergy Services		Administration		Support
REVENUES AND SUPPORT									1			
Grant Revenue	\$ 90,161,275	72.7%	\$	1,451,413	\$	1,553,831	\$	9,727,156	\$	336,700	\$	736,230
Fee for Service Revenue	\$ 29,804,459	24.0%	\$	14,236	\$	-	\$	-	\$	11,992,900	\$	-
Other Revenue	\$ 3,823,080	3.1%	\$	-	\$	-	\$	-	\$	608,100	\$	-
Donation Contributions	\$ 178,905	0.1%	\$	-			\$	-	\$	-	\$	-
TOTAL REVENUES AND SUPPORT	\$ 123,967,719	100%	\$	1,465,649	\$	1,553,831	\$	9,727,156	\$	12,937,700	\$	736,230
EXPENSES					_							
Personnel Costs	\$ 82,254,198	66.4%	\$	984,000	\$	1,072,111	\$	4,996,822	\$	9,179,900	\$	588,984
Admin Services	\$ 8,385,781	6.8%	\$	82,108	\$	132,867	\$	972,726	\$	27,400	\$	-
Program Costs	\$ 32,637,762	26.3%	\$	399,541	\$	348,853	\$	3,757,608	\$	3,432,700	\$	147,246
Other Costs	\$ 689,977	0.6%	\$	-	\$	-	\$	-	\$	297,700		
TOTAL EXPENSES	\$ 123,967,719	100%	\$	1,465,649	\$	1,553,831	\$	9,727,156	\$	12,937,700	\$	736,230
IN-KIND TRANSACTIONS							-					
Non-Cash Revenue	\$ 8,197,091		\$	-	\$	-	\$	8,197,091	1	\$0		\$0
Non-Cash Expenses	\$ (8,197,091)		\$	-	\$	-	\$	(8,197,091)		\$0		\$0
TOTAL IN-KIND TRANSACTIONS	\$0			\$0		\$0	\$	-		\$0		\$0
NET SURPLUS/(DEFICIT)	(\$0)		\$	-		\$0		\$0		\$0		\$0
Percentage of Expenditures	100.00%			1.18%		1.25%		7.85%		10.44%		0.59%
BEGINNING RESERVE	\$0						-					
2024 NET SURPLUS/(DEFICIT)	(\$0)											
ENDING RESERVE	(\$0)								1			



Strategic Plan Budget

Fresno EOC Strategic Plan Pillars





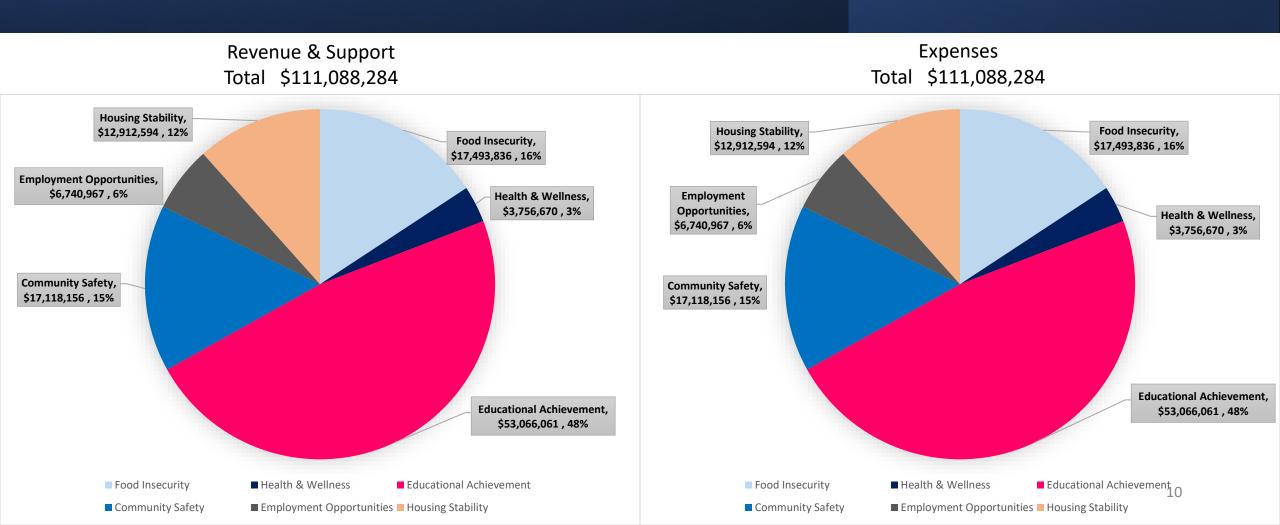
Strategic Plan Summary



		2024											
		Budget	% of budget	E	ood Insecurity	Health &		Educational	C	mmunity Safety	E	mployment	Housing
		Budget	% Of Dudget		ood misecurity	Wellness		Achievements	~	minumey Salety	Op	portunities	Stability
REVENUES AND SUPPORT													
Grant Revenue	\$	89,882,840	80.9%	\$	9,002,597	2,632,585	\$	52,951,267	\$	6,994,198		6,228,805	12,073,388
Fee for Service Revenue	\$	17,811,559	16.0%	\$	6,693,682	\$ 1,124,085	\$	-	\$	8,882,351	· ·	475,478	\$ 635,963
Other Revenue	\$	3,214,980	2.9%	\$	1,797,557	\$ -	\$	9,794	\$	1,196,052	\$	36,684	\$ 174,893
Donation Contributions	\$	178,905	0.2%	\$	-	\$ -	\$	105,000	\$	45,555	\$	-	\$ 28,350
TOTAL REVENUES AND SUPPORT	\$	111,088,284	100%	\$	17,493,836	\$ 3,756,670	\$	53,066,061	\$	17,118,156	\$	6,740,967	\$ 12,912,594
EXPENSES	-						-				-		
Personnel Costs	\$	83,918,758	75.5%	\$	9,760,633	\$ 2,576,637	\$	39,733,390	\$	9,662,037	\$	4,621,943	\$ 6,925,169
Admin Services	\$	8,372,081	7.5%	\$	1,087,327	\$ 352,555	\$	4,199,204	\$	1,026,762	\$	507,163	\$ 1,185,370
Program Costs	\$	32,747,847	29.5%	\$	6,472,886	\$ 827,479	\$	9,020,967	\$	6,406,942	\$	1,611,861	\$ 4,794,360
Other Costs	\$	689,977	0.6%	\$	172,990	\$ -	\$	112,500	\$	22,415	\$	-	\$ 7,695
TOTAL EXPENSES	\$	111,088,284	100%	\$	17,493,836	\$ 3,756,670	\$	53,066,061	\$	17,118,156	\$	6,740,967	\$ 12,912,594
IN-KIND TRANSACTIONS													
Non-Cash Revenue		\$8,197,090		\$	-	\$ -	\$	-	\$	-	\$	-	\$ 8,197,090
Non-Cash Expenses		(\$8,197,091)		\$	-	\$ -	\$	-	\$	-	\$	-	\$ (8,197,091)
TOTAL IN-KIND TRANSACTIONS	\$	-											
NET SURPLUS/(DEFICIT)	\$	-											
Percentage of Expenditures		100.00%											
BEGINNING RESERVE		\$0											
2024 NET SURPLUS/(DEFICIT)		\$0											
ENDING RESERVE		\$0											



Strategic Plan





Food Insecurity

Food Services Women Infants and Children

Food Insecurity Summary

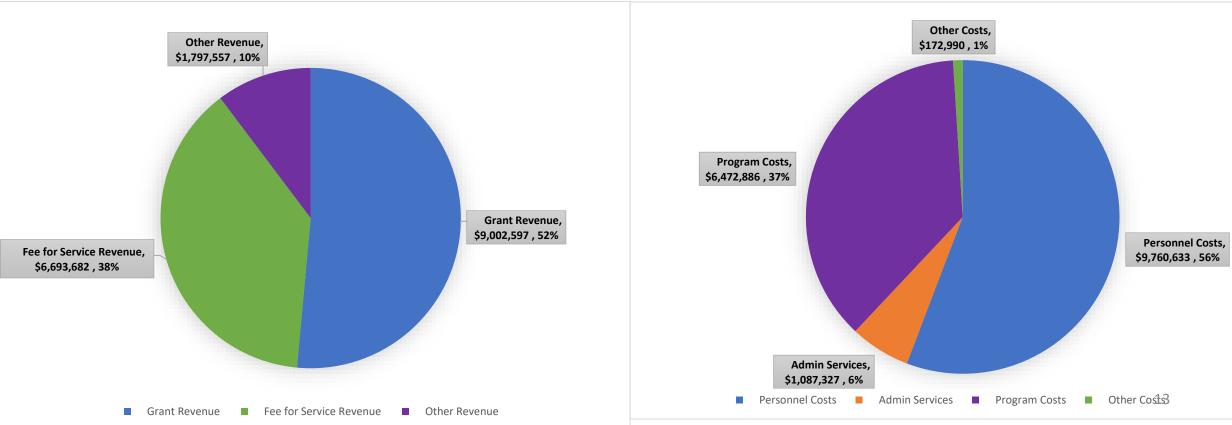


REVENUES AND SUPPORT	Fo	od Insecurity	F	ood Services	WIC
Grant Revenue	\$	9,002,597	\$	1,711,293	\$ 7,291,304
Fee for Service Revenue	\$	6,693,682	\$	6,693,682	
Other Revenue	\$	1,797,557	\$	1,797,557	
Donation Contributions	\$	-	\$	-	
TOTAL REVENUES AND SUPPORT	\$	17,493,836	\$	10,202,532	\$ 7,291,304
EXPENSES					
Personnel Costs	\$	9,760,633	\$	3,981,688	\$ 5,778,945
Admin Services	\$	1,087,327	\$	424,482	\$ 662,845
Program Costs	\$	6,472,886	\$	5,737,264	\$ 735,622
Other Costs	\$	172,990	\$	59,098	\$ 113,892
TOTAL EXPENSES	\$	17,493,836	\$	10,202,532	\$ 7,291,304
IN-KIND TRANSACTIONS			\$	-	\$ -
			\$	-	\$ -
Non-Cash Revenue	\$	-	\$	-	\$ 26,722,646
Non-Cash Expenses	\$	-	\$	-	\$ (26,722,646)
TOTAL IN-KIND TRANSACTIONS	\$	-	\$	-	\$ -
NET SURPLUS/(DEFICIT)	\$	_	\$	-	\$ -



Food Insecurity

Revenue & Support Total \$17,493,836 Expenses Total \$17,493,836





Health and Wellness

Health Services

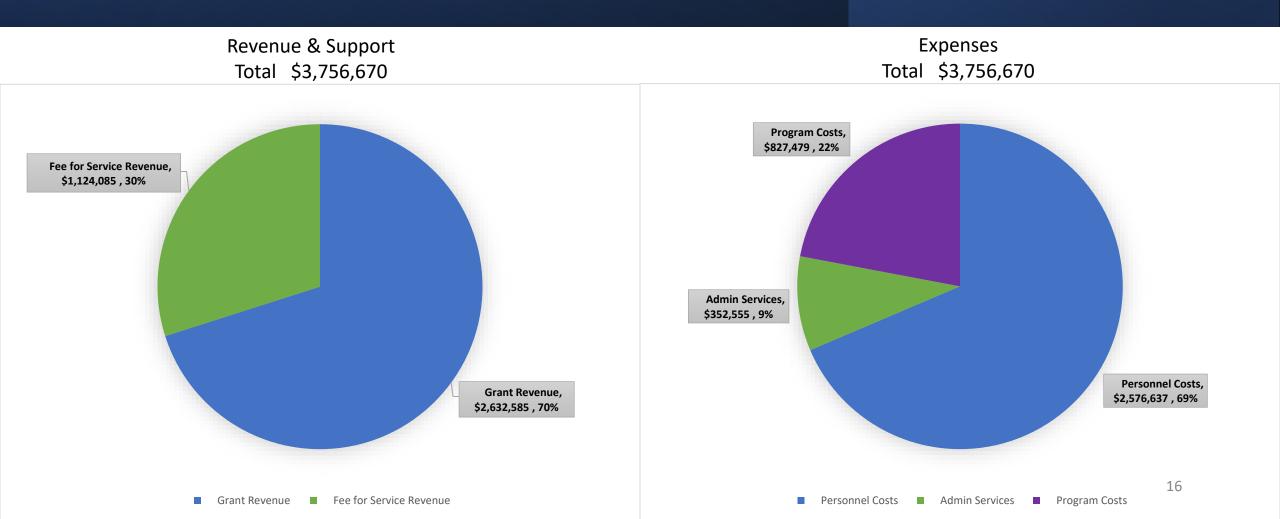
Health and Wellness Summary



REVENUES AND SUPPORT	Hea	th & Wellness	Н	ealth Services
Grant Revenue	\$	2,632,585	\$	2,632,585.00
Fee for Service Revenue	\$	1,124,085	\$	1,124,085.00
Other Revenue	\$	-		
Donation Contributions	\$	-		
TOTAL REVENUES AND SUPPORT	\$	3,756,670	\$	3,756,670.00
EXPENSES				
Personnel Costs	\$	2,576,637	\$	2,576,636.80
Admin Services	\$	352,555	\$	352,554.70
Program Costs	\$	827,479	\$	827,478.50
Other Costs	\$	-	\$	-
TOTAL EXPENSES	\$	3,756,670	\$	3,756,670.00
IN-KIND TRANSACTIONS				
Non-Cash Revenue	\$	_	\$	-
Non-Cash Expenses	\$	-	\$	-
TOTAL IN-KIND TRANSACTIONS	\$	-	\$	-
NET SURPLUS/(DEFICIT)	\$	-	\$	-



Health and Wellness





Educational Achievement

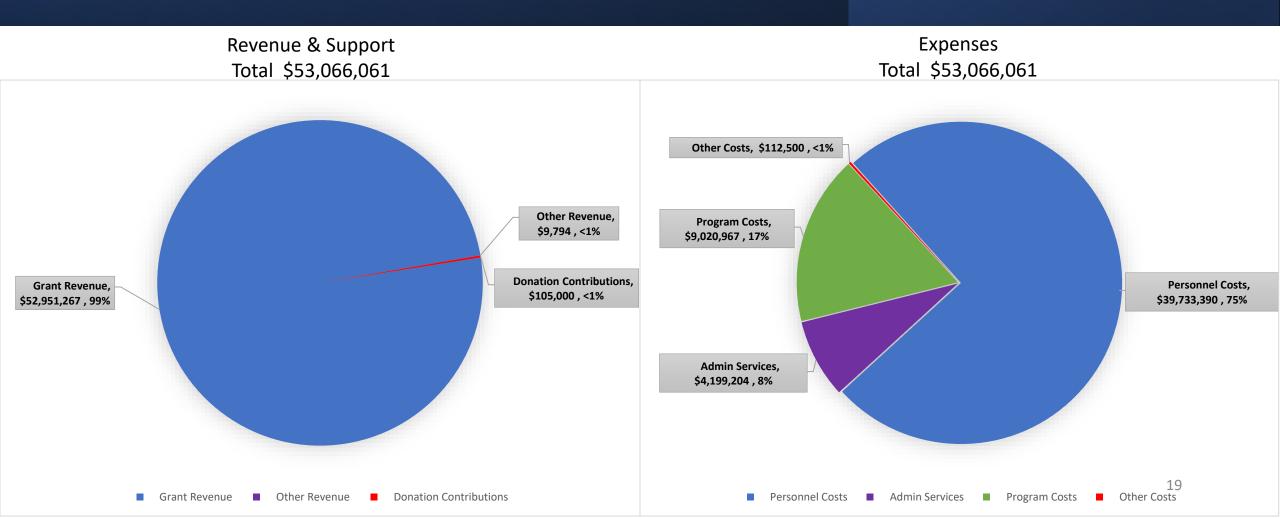
Head Start School of Unlimited Learning

Educational Achievement Summar

REVENUES AND SUPPORT	Educa	ational Achievemen	Н	ead Start 0-5	Sc	hool of Unlimited Learning
Grant Revenue	\$	52,951,267	\$	49,096,011	\$	3,855,256
Other Revenue	\$	9,794	\$	7,794	\$	2,000
Donation Contributions	\$	105,000	\$	-	\$	105,000
TOTAL REVENUES AND SUPPORT	\$	53,066,061	\$	49,103,805	\$	3,962,256
EXPENSES						
Personnel Costs	\$	39,733,390	\$	37,428,298	\$	2,305,092
Admin Services	\$	4,199,204	\$	4,001,369	\$	197,835
Program Costs		\$9,020,967	\$	7,674,138	\$	1,346,829
Other Costs	\$	112,500	\$	-	\$	112,500
TOTAL EXPENSES	\$	53,066,061	\$	49,103,805	\$	3,962,256
IN-KIND TRANSACTIONS						
Non-Cash Revenue	\$	_	\$	-		
Non-Cash Expenses	\$	-	\$	-		
	\$	-	\$	-		
TOTAL IN-KIND TRANSACTIONS	\$	-	\$	-		
NET SURPLUS/(DEFICIT)	\$	-	\$	-	\$	-



Educational Achievement





Community Safety

Transit Services Sanctuary and Support Services Advance Peace Foster Grandparents

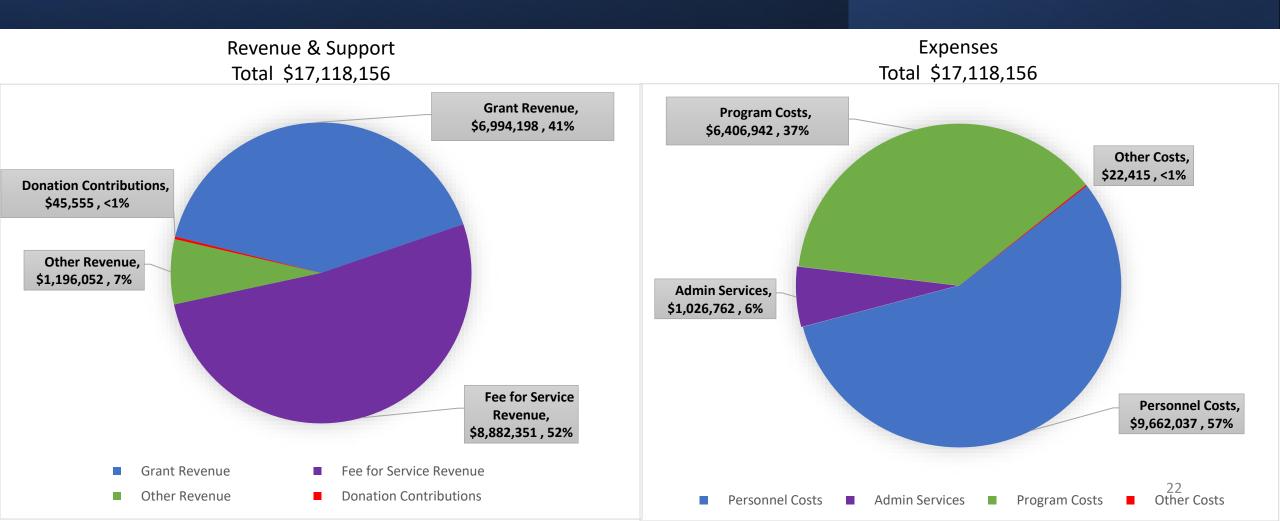
Community Safety Summary



_									
Cor	nmunity Safety		Transit	S	anctuary and Support Services	Ac	Ivance Peace	F	oster Grandparents
\$	6,994,198	\$	2,651,057	\$	1,666,994	\$	1,494,246	\$	1,181,901
\$	8,882,351	\$	8,790,889	\$	88,571	\$	-	\$	2,891
\$	1,196,052	\$	1,189,552	\$	6,500	\$	-	\$	-
\$	45,555			\$	45,555	\$	-	\$	-
\$	17,118,156	\$	12,631,498	\$	1,807,620	\$	1,494,246	\$	1,184,792
\$	9,662,037	\$	7,642,682	\$	953,783	\$	757,061	\$	308,511
\$	1,026,762	\$	763,299	\$	136,856	\$	93,094	\$	33,513
\$	6,406,942	\$	4,225,195	\$	714,888	\$	624,091	\$	842,768
\$	22,415	\$	322	\$	2,093	\$	20,000	\$	-
\$	17,118,156	\$	12,631,498	\$	1,807,620	\$	1,494,246	\$	1,184,792
\$	-	\$	-	\$	-	\$	-	\$	-
\$	-	\$	-	\$	-	\$	-	\$	-
\$	-	\$	-	\$	-	\$	-	\$	-
\$	-	\$	-	\$	-	\$	-	\$	-
\$	_	\$	_	\$		\$	0	\$	21
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 6,994,198 \$ 8,882,351 \$ 1,196,052 \$ 45,555 \$ 17,118,156 \$ 9,662,037 \$ 1,026,762 \$ 6,406,942 \$ 22,415 \$ 22,415 \$ 22,415 \$ 17,118,156 \$ - \$ - \$ - \$ - \$ - \$ -	\$ 8,882,351 \$ \$ 1,196,052 \$ \$ 45,555 \$ \$ 17,118,156 \$ \$ 9,662,037 \$ \$ 9,662,037 \$ \$ 1,026,762 \$ \$ 6,406,942 \$ \$ 22,415 \$ \$ 17,118,156 \$ \$ 22,415 \$ \$ 17,118,156 \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$ \$ - \$	\$ 6,994,198 \$ 2,651,057 \$ 8,882,351 \$ 8,790,889 \$ 1,196,052 \$ 1,189,552 \$ 45,555 - - \$ 17,118,156 \$ 12,631,498 \$ 9,662,037 \$ 7,642,682 \$ 1,026,762 \$ 763,299 \$ 6,406,942 \$ 4,225,195 \$ 22,415 \$ 322 \$ 17,118,156 \$ 12,631,498 \$ - \$ 322 \$ 17,118,156 \$ 12,631,498 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	\$ 6,994,198 \$ 2,651,057 \$ \$ 8,882,351 \$ 8,790,889 \$ \$ 1,196,052 \$ 1,189,552 \$ \$ 45,555 \$ \$ \$ \$ 45,555 \$ \$ \$ \$ 17,118,156 \$ 12,631,498 \$ \$ 9,662,037 \$ 7,642,682 \$ \$ 9,662,037 \$ 7,63,299 \$ \$ 1,026,762 \$ 763,299 \$ \$ 6,406,942 \$ 4,225,195 \$ \$ 22,415 \$ 322 \$ \$ 17,118,156 \$ 12,631,498 \$ \$ - \$ - \$ \$ - \$ - \$ \$ - \$ - \$ \$ - \$ 12,631,498 \$ \$ - \$ - \$ \$ - \$ - \$	\$ 6,994,198 \$ 2,651,057 \$ 1,666,994 \$ 8,882,351 \$ 8,790,889 \$ 88,571 \$ 1,196,052 \$ 1,189,552 \$ 6,500 \$ 45,555 \$ 45,555 \$ 45,555 \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 9,662,037 \$ 7,642,682 \$ 953,783 \$ 1,026,762 \$ 763,299 \$ 136,856 \$ 6,406,942 \$ 4,225,195 \$ 714,888 \$ 22,415 \$ 322 \$ 2,093 \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 22,415 \$ 322 \$ 2,093 \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ - \$ - \$ - \$ \$ - \$ - \$ - \$ \$ - \$	\$ 6,994,198 \$ 2,651,057 \$ 1,666,994 \$ \$ 8,882,351 \$ 8,790,889 \$ 88,571 \$ \$ 1,196,052 \$ 1,189,552 \$ 6,500 \$ \$ 45,555 \$ 45,555 \$ 45,555 \$ \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ \$ 9,662,037 \$ 7,642,682 \$ 953,783 \$ \$ 1,026,762 \$ 763,299 \$ 136,856 \$ \$ 6,406,942 \$ 4,225,195 \$ 714,888 \$ \$ 22,415 322 \$ 2,093 \$ \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ \$ - \$ - \$ - \$ \$ - \$ - \$ - \$ \$ 1,026,762 \$ - \$ - \$ \$ 22,415	\$ 6,994,198 \$ 2,651,057 \$ 1,666,994 \$ 1,494,246 \$ 8,882,351 \$ 8,790,889 \$ 88,571 \$ - \$ 1,196,052 \$ 1,189,552 \$ 6,500 \$ - \$ 45,555 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ 9,662,037 \$ 7,642,682 \$ 953,783 \$ 757,061 \$ 1,026,762 \$ 7,642,682 \$ 953,783 \$ 757,061 \$ 1,026,762 \$ 7,642,682 \$ 93,094 \$ 6,406,942 \$ 4,225,195 \$ 714,888 \$ 624,091 \$ 22,415 \$ 322 \$ 2,093 \$ 20,000 \$ 1,494,246 \$ 22,415 \$ 322 \$ 2,093 \$ 20,000 \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ 2,415 \$ 322 \$ 2,093 \$ 20,000 \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 2,415 \$ 322 \$ 2,093 \$ 20,000 \$ 1,494,246 \$ - \$ - \$ - \$ - \$ -	\$ 6,994,198 \$ 2,651,057 \$ 1,666,994 \$ 1,494,246 \$ \$ 8,882,351 \$ 8,790,889 \$ 88,571 \$ - \$ \$ 1,196,052 \$ 1,189,552 \$ 6,500 \$ - \$ \$ 45,555 \$ 45,555 \$ - \$ \$ 1,494,246 \$ \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ \$ 9,662,037 \$ 7,642,682 \$ 953,783 \$ 757,061 \$ \$ 1,026,762 \$ 763,299 \$ 136,856 \$ 93,094 \$ \$ 0,406,942 \$ 4,225,195 \$ 714,888 \$ 624,091 \$ \$ 22,415 \$ 322 \$ 2,093 \$ 20,000 \$ \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ \$ 22,415 \$ 322 \$ 2,093 \$ 20,000 \$ \$ 17,118,156 \$ 12,631,498 \$ 1,807,620 \$ 1,494,246 \$ \$ - \$ - \$ - \$ - \$ - \$ - \$ \$ 2,415 \$ 322 \$ 2,093 \$ 20,000 \$ \$ - \$ - \$ - \$ - <td< td=""></td<>



Community Safety





Employment Opportunities

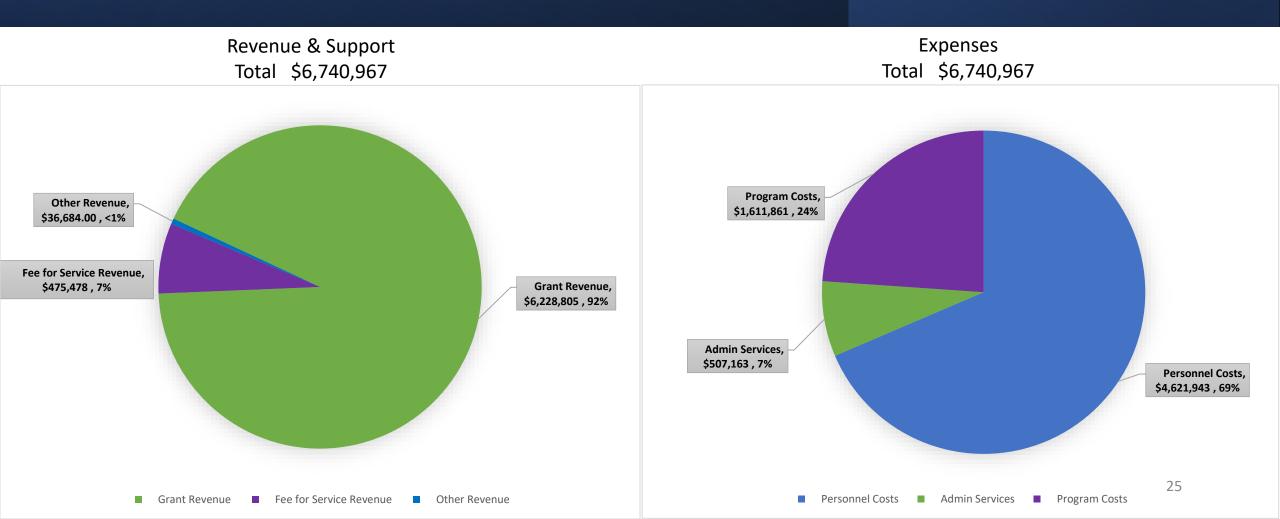
Local Conservation Corps Employment and Training Valley Apprenticeship Connections

Employment Opportunities Summary 2

Employment Opportunities \$ 6,228,805 \$ 475,478		ocal Conservation Corps	Т	raining and Employment	1	Valley Apprenticeship Connections
	\$					valicy Apprendiceship connections
¢ /75 /70	-	3,223,561	\$	1,451,413	\$	1,553,831
φ 4/0,4/0	\$	461,242	\$	14,236	\$	-
\$ 36,684.00	\$	36,684	\$	-	\$	-
\$ -	\$	-	\$	-	\$	-
\$ 6,740,967	\$	3,721,487	\$	1,465,649	\$	1,553,831
\$ 4,621,943	\$	2,565,833	\$	984,000	\$	1,072,111
\$ 507,163	\$	292,188	\$	82,108	\$	132,867
\$ 1,611,861	\$	863,466	\$	399,542	\$	348,853
	\$	-	\$	-	\$	-
\$ 6,740,967	\$	3,721,487	\$	1,465,650	\$	1,553,831
\$ -	\$	-	\$	-	\$	-
\$ -	\$	-	\$	-	\$	-
\$ -	\$	-	\$	-	\$	-
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Employment Opportunities





Housing Stability

Energy Services Sanctuary and Support Services

Housing Stability Summary



REVENUES AND SUPPORT	Но	using Stability	E	nergy Services	5	Santuary and Support Services
Grant Revenue	\$	12,073,388	\$	9,727,156	\$	2,346,232
Fee for Service Revenue	\$	635,963	\$	-	\$	635,963
Other Revenue	\$	174,893	\$	-	\$	174,893
Donation Contributions	\$	28,350	\$	-	\$	28,350
TOTAL REVENUES AND SUPPORT	\$	12,912,594	\$	9,727,156	\$	3,185,438
EXPENSES						
Personnel Costs	\$	6,925,169	\$	4,996,822	\$	1,928,347
Admin Services	\$	1,185,370	\$	972,726	\$	212,644
Program Costs	\$	4,794,360	\$	3,757,608	\$	1,036,752
Other Costs	\$	7,695	\$	-	\$	7,695
TOTAL EXPENSES	\$	12,912,594	\$	9,727,156	\$	3,185,438
IN-KIND TRANSACTIONS						
Non-Cash Revenue	\$	8,197,091	\$	8,197,091	\$	-
Non-Cash Expenses	\$	(8,197,091)	\$	(8,197,091)	\$	-
	\$	-				
TOTAL IN-KIND TRANSACTIONS	\$	-				
NET SURPLUS/(DEFICIT)	\$	0	\$	0	\$	-



Housing Stability

